

## World News

Nicaragua  
slides towards  
anarchy after  
heavy fighting

The nine-day strike by pro-Sandinista trades unions threatened to degenerate into anarchy after a night of heavy fighting in Managua, the Nicaraguan capital.

Automatic rifles, grenades and rockets were used in exchanges between armed right-wing supporters of President Violeta Chamorro's government and striking workers who have occupied workplaces and manned barricades in the city. Page 12

**Poland seeks treaty**  
Poland asked the four Second World War allied powers not to give up responsibility for Germany until a proposed treaty guaranteeing recognition of the Oder-Neisse border was in force. Page 2

## Polish blockade

Polish farmers blocked roads with tractors, trucks and combines in an attempt to put pressure on the Solidarnosc-led Government into guaranteeing minimum farm prices. Police said all main highways were blocked. Page 2

## Hope for Albanians

Thousands of Albanians who are seeking refuge in several embassies in the capital, Tirana, are expected to leave the country over the next few days following negotiations between Rome, Tirana and the United Nations. Page 2

## Brussels quota plea

European Commission asked EC governments to remove from October most quotas on Bulgarian and Czechoslovak goods entering the Community, as part of attempts to help eastern Europe. Page 3

## African democracy

African leaders, buffeted by calls for change on the impoverished continent, pledged more democracy for the continent in a declaration adopted at the end of the annual Organisation of African Unity (OAU) summit. Page 4

**Boat people talks off**  
A meeting of the international conference on Indo-Chinese boat people, scheduled to take place in Geneva next week, has been cancelled, with some south-east Asian nations refusing to attend because of US opposition to forced repatriation. Page 4

**Hong Kong law move**  
Hong Kong took the first step to liberalise its strict colonial-based legal system, with the eventual aim of easing the way for a Bill of Rights ahead of the UK colony's return to China in 1997. Page 4

## China U-turn

China announced a major new plan to salvage its tottering economy and stimulate production in a U-turn involving big new loans to enterprises and lower interest rates on existing loans. Page 12

## Syria accuses Israel

Syrian Foreign Minister Farouq al-Shara said a wave of Israeli air raids against Lebanese Hizbollah bases this week were undermining efforts to arrange the release of one of the western hostages in Lebanon. Page 4

**1,000 on riot charge**  
Kenyan authorities have charged more than 1,000 people with rioting after four days of anti-government protests in which at least 20 people were killed, newspapers said. Meanwhile ANC deputy leader Nelson Mandela appeared unwell after flying in on a private visit. Page 4

**Mozambique talks**  
Mozambican government and Renamo rebels held their first direct talks in Rome this week and agreed to work for an end to the 15-year civil war in the southern African country, the two sides said.

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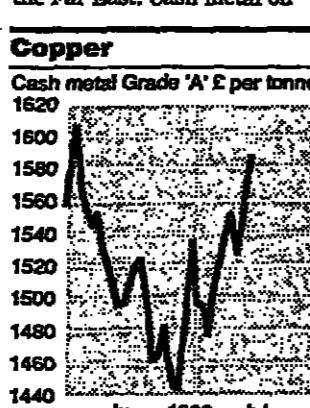
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## Business Summary

Italian bank  
reform to  
allow private  
capital entry

One of the most important reforms of the Italian banking system since the mid-1930s looks set to clear parliament after two years of gestation. The "Amato Law" clears the way for the entry of private capital into the vast majority of Italy's 1,000 or so publicly owned banks and savings banks. Page 12

**COPPER**  
Cash metal Grade 'A' £ per tonne



Jun 1990 Jul

Compromise over agriculture will remove stalemate in trade talks  
**G7 chiefs agree farm subsidies deal**

By Peter Riddell and Peter Norman in Houston

THE leaders of the world's largest industrial democracies yesterday reached a compromise agreement on the contentious issue of agricultural subsidies that should unlock the stalemate in important multilateral trade negotiations.

The Group of Seven - the US, Japan, West Germany, Britain, France, Italy, Canada and the European Commission, wound up three days of negotiations agreeing also to set up a six-month study into the problems and needs of the Soviet economy and a series of compromises about future commitments to environmental protection.

The main achievement of the leaders has been to end the deadlock and to allow negotiations to proceed. Mrs Margaret Thatcher, the British Prime Minister, said the agreement "opens the way for a successful conclusion of the Uruguay round."

Agricultural trade subsidies was the most vexed issue facing the G7 meeting. The issue has held up progress in the far-reaching Uruguay round which also covers textiles, intellectual property rights, investment and trade in services.

The US, backed by 14 farm exporting countries, has pressed for commitments on reducing specific categories of agricultural subsidy while the European Community has sought recognition of the special character of European agriculture.

A spokesman for the EC noted that there was no specific commitment to accept the De Zeeuw proposals specifically, nor was there any commitment to a timetable for reducing farm subsidies nor a call to eliminate them.

EC agriculture ministers will meet early next week to finalise specific negotiations proposals for the Community.

Mr Carla Hills, the US Trade Representative, claimed that the summit had given a strong political push to the trade negotiations with the EC committing itself to becoming fully engaged.

She highlighted a reference to the three specific areas of internal price support, market access and export subsidies.

Unlike the EC she interpreted communiqué language which would permit detailed negotiations to resume on July 23, without resolving the specific issues of which farm subsidies will be reduced, when and by how much.

## Environment accord annoys activists

THE LEADERS yesterday reached a series of compromise agreements on environmental policies that were immediately condemned as inadequate by environmental protection groups, Peter Norman and Peter Riddell report from Houston.

Environmental questions took up nearly a quarter of the 16-page communiqué issued at the end of the three-day summit here.

But despite insisting that "one of our most important responsibilities is to pass on to future generations an environment whose health, beauty, and economic potential are not

threatened," leaders of the US, Japan, West Germany, France, Britain, Italy, Canada and the European Community's Commission set few specific objectives for achieving this goal.

One of the few concrete actions agreed among the Seven was a decision to co-operate with the Brazilian Government on a comprehensive pilot programme to combat the threat to tropical rain forests in that country.

The summit countries asked the World Bank to prepare such a scheme in co-operation with the EC Commission and present it at next year's economic summit which will be

held in London in July.

On the important issue of controlling greenhouse gases that contribute to global warming the summit failed to agree on any specific targets for controlling their emission into the atmosphere.

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The World Bank to prepare

## EUROPEAN NEWS

Angry workers say Government has failed to keep agreements

## Soviet miners stage warning strike

By Leyla Boulton in Moscow

STRIKING MINERS across the Soviet Union's coalmining areas took to the streets yesterday to call for the Government's resignation in the face of demands from President Mikhail Gorbachev that the stoppage had widespread support.

The 24-hour protest coincided with the congress of the Communist Party, which has long proclaimed itself the vanguard of the proletariat but had no answers yesterday for angry workers.

Tass, the official news agency, said that strikes hit miners from the Donets region in the southern Ukraine to Vorkuta in the Arctic. Several mines in two other regions, Karaganda and the Siberian basin of Kuznetz (Kuzbass) - also took part in what miners

have billed as a "warning strike".

The strikers want the resignation of Prime Minister Nikolai Ryzhkov's government for failing to honour an agreement last July to improve their living conditions after a protracted strike.

At the party congress, Mr Vladimir Lysenko, a radical deputy, urged delegates to support the miners' demands, and to back the formation of a new coalition Government.

But Mr Gorbachev, who has already hinted strongly at the possibility of establishing a coalition, denied the strike was widely followed. "There is no general strike of the sort Comrade Lysenko mentioned," he said to a roar of applause.

"And even there in the Kuzbass,

where the fiercest hotheads

turned out to inflame things there in that very tense situation, in one case only 70 people showed up for a rally. In Donetsk, 2,000 people are gathering in a square for coal discussion," it added.

Dr Leonid Abalkin, the Deputy Prime Minister responsible for economic reform, told reporters that the Government had kept its promises but that miners were now making new political demands.

Although a ban on both political strikes and those in the energy sector made yesterday's action doubly illegal, the Government appeared to rule out action against the miners.

Miners' delegates at the congress who opposed the strike, shared their colleagues' anger and many of their demands, saying neither housing nor food supplies had improved.

## World inflation threat passing, says UK group

By Andrew Marshall, Economics Staff

THE THREAT posed by inflation to the world economy is passing, and healthy growth is set to continue, a leading UK research group says today.

High interest rates have done their job, says Oxford Economic Forecasting in their latest international report\*. This implies that the present level of rates may be set to decline over the next year, rather than increase as many forecasters expect, and that the danger of interest rate overkill following a recession is passed.

The principal inflationary threat had been thought to be from the unification of West and East Germany, the report says; but OEF's prognosis is that "inflationary" concerns will be balanced out by upwards pressure on the DM in the first few months of unification, and that short-term rates will not increase further.

The European economy faces the challenge of German monetary Union "in fine health". The East German appetite for goods and services will help to reduce the German trade surplus, the report says. It estimates that East Germany will import extra capital and consumer goods worth DM40bn (S42.4bn) over the first year of unification.

In the US, "The economy is



POLISH FARMERS yesterday blocked roads across the country with tractors, trucks and combines in an attempt to put pressure on the Solidarity-led Government into guaranteeing minimum farm prices, AP reports from Warsaw. Although the protest appeared largely successful, there were no signs that the Government intended to give in.

## E Germany acts on illegal Mark transfers

By Leslie Collett in East Berlin

EAST GERMANY yesterday froze 56 bank accounts belonging to private citizens, companies and organisations suspected of illegally transferring millions of black market East Marks into bank accounts before their conversion on July 1 into D-Marks at the rate of two to one.

Mr Matthias Gehler, the government spokesman, said the names of suspected violators had been passed on to the justice authorities.

A Finance Ministry investigation of 6,400 private accounts each holding more than 100,000 Marks (360,000) led to the freezing of 26 accounts worth a total of nearly 4m Marks. The accounts of 30 companies were also frozen.

Depending on age and other circumstances, East Germans

were allowed to change up to 6,000 of their near-worthless Marks into West German money at a one-to-one rate under the terms of the economic merger. Higher sums could be changed at a rate of two East Marks to one D-Mark.

Thirty accounts were frozen out of 660 investigated holding more than 250,000 Marks each.

A total of "far more" than 100 Marks was in these accounts,

said Mr Gehler.

Mr Hans Neumann, the Finance Ministry spokesman, said the low figures were "extremely deceptive". Most of the depositors of Marks obtained in the west at the black market rate (which reached 20 Marks to DM1 in December) were careful to spread them over several accounts. "This is probably merely a fraction of the actual

violations," he said.

The Finance Minister, Mr Walter Röhmberg, a Social Democrat, opposed releasing the results of the investigation because of the small number of violators uncovered. But the Christian Democratic Government under Mr Lothar de Maizière prevailed.

East Germany has agreed to give Jews from the Soviet Union and other countries asylum for "humanitarian" reasons. The Government said a new asylum regulation would take effect for other asylum seekers as well.

Nearly 500 recently arrived Soviet Jews are to be given financial aid and help in finding accommodation and integrating themselves. An Interior Ministry official said between four and six arrived daily.

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There is speculation in Bonn that the West German Government brought out its statement to underline to the opposition Communists that it was taking a tough line over German unity.

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## WORLD TRADE NEWS

## Venezuela to fund chemical plant with debt-equity swap

By Peter Montagnon, World Trade Editor

PEQUIVEN, the petrochemical subsidiary of the state-owned Petroleos de Venezuela, is to build a \$350m (11.55m) chlorine plant, partly financed through debt-equity swaps.

The deal, one of the clearest indications yet of the potential use of debt-equity swaps for international project financing, marks the declining importance of conventional export credit and bank loans in large projects in this part of the developing world.

Only \$150m of the financing is from export credits, provided by the US and West Germany, while \$100m will come through a capital injection from Petroleos de Venezuela and \$15m from debt-equity swaps.

These funds will provide the project with \$15m in working capital and pay for the plant. Construction will be undertaken by two consortiums, led by Uhde and Ferrostahl of West Germany and Oxytec, a unit of Occidental Petroleum of the US.

The financing is being arranged by Morgan Grenfell, the UK merchant bank, which is assembling a syndicate of banks prepared to convert their holding.

## EC to lift quotas for E Europe

By David Buchan in Brussels

THE EUROPEAN Commission yesterday asked EC governments to remove from October most quotas on Bulgarian and Czechoslovak goods entering the Community, as part of its attempts to help eastern Europe.

At the same time, the Commission pressed for eastern European countries to be brought within Community programmes to encourage greater East-West co-operation in setting technical standards for goods being traded. EC industry ministers will consider these issues in early autumn.

The quota concessions follow last week's meeting of ministers from the Group of 24 countries, who decided to extend their aid effort — hitherto limited to Poland and Hungary — to Bulgaria, Czechoslovakia, Yugoslavia and East Germany. The EC will be looking to other

project with its own foreign exchange cash-flow.

The debt swap will involve conversion of existing debt at a rate of 70 cents per dollar of face value. Though Morgan Grenfell declined to give further financial details, it said the terms would give participating banks a better yield and shorter maturity than the discount bond that Venezuela is offering to bank lenders under the Brady plan.

The US and German export credit agencies would receive a counter-guarantee from Petroleos de Venezuela for their part in the financing, and thus would not bear any of the commercial risk attached to the project.

Petroleos de Venezuela is the country's largest foreign exchange earner. It has assets of \$30bn and has in the past resisted the temptation to borrow abroad, but is doing so now to fund an ambitious investment programme.

Morgan Grenfell has already arranged similar but smaller deals in the Venezuelan cement, pulp, and metal alloy sectors over the past two years, and it is expected that others will follow.

In the project as well as the normal investment risk associated with developing countries, such as expropriation and blockage of dividend remittance, once their debt is converted into equity in the project, there will be out of normal Venezuelan rescheduling and involved in a



Thimer ham, one of Denmark's prime exports, will be hit by the move to cut subsidies

## Farm export subsidy move alarms Danes

By Hilary Barnes in Copenhagen

DANISH farmers' leaders are

H.A.O. Kjeldsen, president of the council, and other farm leaders believe that if export subsidies were cut severely, the impact on farmers would be so great that direct income support for farmers would have to be introduced, undermining the basis of the Common Agricultural Policy.

The proposal, by Mr Aart de Zeeuw, a Gatt negotiator, and taken up at the summit, would affect Denmark more than other EC countries since about half its agricultural exports go to non-member countries, such as the US, Japan, and the Middle East.

Denmark's Agricultural Council, an umbrella organisation for farmers' unions, has told the government the de Zeeuw proposals are "completely unacceptable". Mr

Danish farm exports in 1989 were worth Dkr 47.4bn (£4.3bn), including Dkr 5.5bn in EC export refund payments.

Although export refunds amount to only 12 per cent of the value of agricultural exports, they are much more important where third country exports are concerned, accounting for 20-34 per cent of the export value of dairy, sugar and cereal exports.

Summit report, Page 5

## Talks on reforming world trade in textiles in disarray

By William Duliforce in Geneva

THE talks on liberalising world trade in textiles and clothing are in open disarray. One country after another has voiced reservations about the draft agreement tabled by Mr Lindsay Duthie, the chairman of the group negotiating in Gatt's Uruguay Round, and has asked for substantial amendments.

Changes called for by the European Commission have led to charges that the Community is backtracking from its commitment to liberalisation.

The confusion has been compounded by lobbying by European and US textile manufacturers to keep subsidies and by retailers.

Phasing out the Multi-Fibre Arrangement (MFA), which has governed the trade through bilaterally agreed import quotas for 30 years, is a key issue for developing countries. They are unlikely to accept liberalisation in the other 14 areas under negotiation if they do not receive satisfaction on textiles.

The EC regards the chairman's draft agreement as lopsided, arguing that it does not provide the tighter Gatt rules for the trade that the EC has been demanding as a condition for liberalisation.

This week the European Commission proposed adding provisions against dumping, subsidies and the counterfeiting of trademarks, designs and models. It has called for the establishment of a governing committee to verify that countries abide by any new agreement and to ensure that "a continuing balance of mutual advantages" is maintained as the agreement is implemented.

However, it retains other options. For instance, while it adopts the system favoured by most countries of dismantling the MFA step by step, it keeps as an alternative the US proposal that MFA import quotas be replaced by a system of

of applying restrictions on a non-discriminatory basis.

Second, in the teeth of developing-country preference for a multilateral approach it has maintained that bilateral deals can offer a more practicable method of dismantling the MFA.

The approach advocated by the EC would amount to the continuation of the MFA on even stricter terms, one developing country negotiator said.

EC officials say that the Community remains committed to the elimination of the MFA but must insist on tighter disciplines against predatory marketing than those contained in Mr Duthie's draft text.

The EC's attitude was challenged yesterday by the Brussels-based Foreign Trade Association (FTA), whose managing director, Mr Helmut Wiesenholt, will today expand to negotiators European retailers' backing for liberalisation. This will be a joint effort with the US National Retail Federation, which represents large department stores, and the US Retail Industry Trade Action Coalition.

By making liberalisation conditional on selective safeguards, tougher anti-dumping rules and reciprocal access to

Third World markets, the European Commission was

based on continuing the MFA

well into the next century with even greater protection for domestic producers and less concern for consumers than now, Mr Wiesenholt said.

## Dat case lacks merit, says Sony

By Robert Thomson in Tokyo

SONY yesterday described as "totally without merit" a lawsuit by representatives of US songwriters and music publishers to prohibit the Japanese company from selling digital audio tape (Dat) recorders and blank cassettes in the US.

In the case before a federal court in Manhattan, the plaintiffs claim the introduction of Dat will create a "new era in unauthorised home taping of copyrighted musical compositions", but Sony said the claims challenge the established rights of consumers.

"Dat is the latest development of a product widely used in the US for more than 30 years — the home tape recorder. The long-time unchallenged sales of home taping devices supports the consumers' well-established right to private, non-commercial home recording," Sony said.

The lawsuit seeks to hold this newest digital technology hostage and threatens to deny its benefits to American consumers.

Consumer electronics companies and the recording industry have already reached an agreement which provides for

the use of a code to prevent the copying of material from one Dat tape to another, although a compact disc can still be copied on to a Dat tape.

The agreement has encouraged Japanese makers of the technology, who recently intensified their sales drive at home, as well as on foreign markets.

Sony suggested that the "American public has already shown a strong interest in Dat" and that "as the leader in digital audio technology", the company will continue to make Dat products available.

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## INTERNATIONAL NEWS

## Tokyo confident yen is fully on road to recovery

By Stefan Wagstyl in Tokyo

CONFIDENCE that the yen is out of the doldrums is beginning to flow in Tokyo.

Foreign exchange traders believe the yen's move this week from above Y150 to the dollar to around Y145 could mark the end of a four-month bout of weakness which contributed to the sharp plunges in Japanese stock and bond prices earlier this year.

But opinion is divided over whether the yen's revival will now prompt rebounds in stocks and bonds. The bulls argue that the currency's recovery should persuade institutions to invest more of their funds in Japan.

The bears say the prime cause of the yen's performance has been an increase in Japanese interest rates - which will encourage investors to keep their funds in cash.

Speculation that the Bank of Japan intends to raise the Official Discount Rate has been rife in the markets for the last few days, despite denials from central bank officials that they were planning an increase. Yesterday's sharp Y150 rise in the yen against the dollar was attributed to a report from Snick-Medley, a US research company, that there was a "50-50 cent chance" of the central bank raising the ODR.

Others are not so sure. Mr Noboru Yohozashi, an assistant general manager at Dai-Ichi Kangyo Bank, Japan's largest, said the Bank of Japan would not have to move unless the yen fell back suddenly to Y155.

The central bank, which was widely blamed for contributing

to the turmoil earlier this year by getting involved in a public argument over policy with the Ministry of Finance, has been credited in recent weeks for re-establishing its authority.

"They've won back their credibility," says Mr Richard Koo, senior economist at Nomura Research Institute, an arm of Nomura Securities.

The bank's achievement has been to nudge up interest rates and bolster the yen without destabilising the stock market. By intervening modestly in the short-term money markets, it pushed the rate on three-month certificates of deposit up from 7.28 per cent at the end of May to 7.50 per cent this week. The yield on the benchmark 10-year government bond bounced back from below 7 per cent to 7.3 per cent - near its high for the year.

The Bank of Japan acted partly to ward off a threat of a resurgence in inflation and partly to boost the yen so that recent reductions in the Japanese trade surplus are not eliminated by a surge in low-cost exports.

Fortunately for the central bank, the rise in Japanese interest rates has coincided with some easing of rates in the US, so closing the gap between Japanese and US rates, which did much earlier in the year to persuade investors to dump yen. The gap between yen and dollar three-month rates in the Euromarkets has closed from 1.31 percentage points at the end of April to less than 0.7 percentage points this week.

A host of other factors have also played their part in restoring faith in the Japanese currency. The ruling Liberal Democratic Party seems more solid in its support for Mr Toshikazu Kaifu, the Prime Minister, than seemed possible a few months ago; tensions have eased in US-Japan economic relations; and the economic integration of Germany appears to have caused less disruption to financial markets than was feared.

Mr Hiroaki Shinkusawa, deputy general manager in the treasury department of Sumitomo Bank, says: "The yen is rebounding after being sold because of the turmoil in eastern Europe which made the dollar look good."



Israeli police arrest an Arab youth during clashes yesterday

## Imports hit Israeli trade balance

THE DEFICIT in Israel's

balance of trade grew significantly in the first half of the year compared with the same period in 1989 as a surge in imports outstripped export growth, Hugh Carnegie writes from Jerusalem.

The deficit (including diamonds, which account for a large portion of imports and exports) was up 14 per cent at \$1.5bn (£830m), according to the Central Bureau of Statistics.

Exports, looked at as the main engine for a return to economic growth after two stagnant years, were up 7.6 per cent at \$5.45bn. But imports, which had been suppressed

during 1989, grew by 9 per cent to \$6.95bn.

A sharp decrease in import growth last year led to a 15 per cent drop in the trade deficit for the whole year and helped to produce a balance of payments surplus.

Economists and officials were disappointed that there has not been a faster pick-up in economic activity in the early months of this year, but they have taken some comfort from the profile of the country's imports.

Although the latest figures show imports of consumer goods were up almost 12 per cent after a sharp fall last year, imports classified as invest-

ment goods increased nearly 16 per cent over the first half of 1990, with a particularly sharp rise in machines and equipment.

The hope is that these signal a reversal of a dismal investment trend over the past two years and are a sign that an expected upturn in economic activity, fuelled by the growing influx of Jewish immigrants from the Soviet Union, is not far off.

By the same token, however, officials are reconciled to at least a temporary deterioration in the balance of payments outlook as imports and borrowing rise to meet the needs of the newcomers.

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## INTERNATIONAL NEWS

## India beginning to convert slowly to green

Gita Piramal in Bombay reports on the growing influence of the environmentalists

The decision in June by the Indian Government to sign the Montreal accord limiting the use of CFCs, was a mark of the growing strength of the environmental lobby in India, a movement that until recently had made little political impact. At last year's conference, the Indians, together with the Chinese, had refused to sign the protocol on the grounds that the economic price would be too high. Increased western pressure forced the Indian cabinet to accept the protocol.

However, at the London conference in June, India scaled down its demands — amounting to some \$240m in additional environmental aid — accepting a figure of \$40m instead. India also secured the transfer of alternative technology to assist it in transforming its economy. The Indian cabinet has yet to approve the signing of the accord but is expected to do so later this month.

With China and India covering some 40 per cent of the world's population, their signatures were a victory for the environmental movement. It was also a personal victory for Mrs Maneka Gandhi, Minister of State for Environment and Forests, and a catalyst for the "greening" of corporate India.

Mrs Gandhi has also called a national conference of various government authorities, CFC users and manufacturers about how to induce new technology and phase out old technology.

When the National Front came to power in November, she was the only party member

who wanted this portfolio. Since her appointment, she has given new teeth to the ministry through sheer enthusiasm. Existing state pollution control boards which had long been dormant were shaken into action. Companies applying to the environment ministry for no objection certificates for their modernisation, expansion and diversification plans began to face more rigorous screening than ever before.

An indefatigable workaholic, Mrs Gandhi criss-crossed the country, visiting scores of factories — and publicly berating erring management.

Inevitably, her enthusiasm triggered hostility. Under pressure, on June 1, the National Front administration clipped her wings by limiting her powers to the Delhi Zoo. Popular dismay led to the ban being reversed at the end of June.

With few legal restrictions to bind them, Indian companies, both in the public as well as the private sector, have had little compulsion to monitor the ecological impact of their industrial activities.

Of course there are some exceptions. "The moment we stop worrying about energy, environment and equity, we will destroy ourselves," says Mr Darbari Seth, chairman of Tata Chemicals, India's largest producer of soda ash.

One of the few Indian businesses to translate concern into deed, Mr Seth has conducted several ambitious experiments in the recycling of water and in alternative sources of energy — with con-



Maneka Gandhi: catalyst

siderable success.

At Tata Chemicals' highly profitable plant near Mithapur (in the state of Gujarat), the solar energy used to convert brine into salt is estimated to be the equivalent of 11m tonnes of coal annually. The largest inorganic chemical complex in Asia, the plant

requires 14m gallons of water daily but has completely eliminated its dependence on groundwater sources.

Such companies are rare, but

over the past few months, several have begun to display environmental concern, perhaps more out of compulsion than inclination. The pressure to make some sort of "green" commitment is partly a reaction to numerous, but isolated, groups of environmentalists who are becoming increasingly vociferous.

Last month, in order to forestall agitation by green groups, the Thapar, India's largest conglomerate, called a press conference in Bombay to explain the environmental safety measures incorporated in a Rs1.8bn (\$104m) proposal to manufacture nylon tire cord at Kerim in the state of Goa.

Since the powerful polyester cartel had succeeded in stalling the controversial joint venture with the US' E.I. Du Pont De Nemours for over three years, clearly the Thapar do not want environmentalists to sow discord in the tire cord project now that it has been cleared by the monopolies and restrictive trade practices commission.

Similarly, National Organic Chemical Industries Ltd (Noctil) is interacting with prominent environmentalists to ensure that its Rs20bn project to modernise and expand its existing petrochemical complex at Thane, barely 30km away from Bombay with its 9m inhabitants, will be "not just safe but safer than the old plant," according to Mr Arvind Mafatil, Noctil's chairman.

Another sign of the times is the growing number of protests by environmentalists who are now increasing in strength. For many in the Indian Green lobby the day has been cast, the Bhopal disaster in 1984 providing a catalyst for the movement. Fourteen months after Bhopal, New Delhi enacted the Environment Protection Act, which environmentalists see as the beginning of their growing political influence.

and, it seems, starting to win battles. Navin Fluorine Industries, a small CFC manufacturer in Bombay was recently asked by the Iraqi Government to set up \$14m CFC plant in Iraq. Following an initial report, isolated local green groups protested and sent delegations to the Iraqi Government and to the factory. The scheme has now been abandoned.

Until now, Green groups have not had the strength to attack government projects but increasingly there is a willingness to work together to protest against environmentally dangerous projects.

Many have joined forces recently to protest against government proposals for massive dam projects, in Narmada on Deccan Plateau in Central India and Tehri in the foothills of the Himalayas. If the proposals go ahead millions of people will have to be relocated.

Mrs Gandhi has made a point of publicly endorsing the protests against the dam. However, given that power shortages are increasing, it is unlikely that the Greens will be able to convince the Government to abandon both projects.

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# Farm trade forces summitters to speak the same language

By Peter Norman in Houston

A YEAR ago, President Mikhail Gorbachev of the Soviet Union expressed an interest in participating in the world economic summit.

This year, if he has had time to peer across the Atlantic from the Soviet Communist Party Congress in Moscow, he could be forgiven for wondering why, given that much of the three days of discussions in

A the Houston among the leaders from the US, Japan, West Germany, France, Britain, Italy, Canada and the European Commission, has been devoted to the seemingly abstruse and highly technical world of agricultural trade.

However, in many respects this year's talks on agriculture have shown the summit process at its best. Yesterday's agreement, announced after officials had worked through the night, should unlock the stalled negotiations on cutting farm support and prevent a collapse of the Uruguay Round of trade liberalisation talks.

The discussions have followed a familiar pattern for summit watch-

ers. They began with gladiatorial posturing on the part of the two main protagonists. As President George Bush, the summit host, was giving his fellow leaders the red carpet treatment on Monday, his trade ministers and senior EC officials were indulging in a public slanging match about each other's farm policies.

No sooner had the war of words died down than there were hints of compromise in the air. President Bush and West German Chancellor Helmut Kohl met and agreed that there was a basis for hope of a settlement in a highly technical paper produced by a hitherto obscure Dutch official.

This act of statesmanship has won at least a footnote in history for Mr Aart de Zeeuw, the chairman of the agricultural negotiating group in the Uruguay Round of trade liberalisation talks in Geneva.

From there the way was clear for British officials to draw up appropriate "language" intended to recon-

ile the US and EC positions. The final summit touch was for a group of national champions - officials christened "sons-sherpas" for the occasion - to be put to work overnight to mangle the language into a form of words acceptable to all.

But in Houston this arcane process has for once generated more heat than light. A lot had come to hinge on lifting the deadlock from the farm trade talks in Geneva.

At the beginning of the week in Houston the US plans to reform trade in agriculture had three main seemingly non-negotiable elements.

● To increase the access of efficient farm producers to industrial country markets, nations would convert all non-tariff barriers to agricultural trade to equivalent tariffs through a process known as tariffication. Tariffs would then be reduced substantially over a 10-year period.

● Countries would phase out export subsidies over five years.

● They would also phase out trade distorting measures of internal farm

support.

For its part, the EC refused to discuss these issues separately. It advocated reducing support and protection over a five-year period but by using a support measurement unit that would allow it to maintain specific types of subsidy. In that way, for example, West Germany could keep internal support measures for its farmers and France could continue to subsidise the export of its agricultural producers.

The language agreed yesterday blends the US and EC approaches. It calls on all summit countries to make "substantial and progressive reductions in support and protection" of agriculture. It specifically refers to "internal regimes, market access and export subsidies." It calls for a common unit of measurement to be used in determining how to cut internal support, export subsidies and import protection.

Yesterday's conclusions should not only pave the way for negotiations on reducing the \$245bn annual

cost to consumers and taxpayers of farm support, it should also give an impetus to the entire Uruguay Round. At stake are moves to liberalise trade in services and textiles and establish rules to stop countries restricting trade-related investment and protect and enforce intellectual property rights. According to Mrs Carla Hills, the US Trade Representative, such reforms would remove the law of the jungle from annual global trade worth \$3,000bn and pave the way for more economic growth and prosperity.

But securing this price has involved potentially painful political concessions in Houston that could haunt the summiteers if the negotiations in Geneva become snagged again.

In a sense, it was natural that Mr Kohl should start the process of compromise. Although he faces elections in West Germany in December, just as the Round is due to finish, and in which the Bavarian farming vote could play a key role, he owes

President Bush a great deal for his support over the unification of Germany.

President Bush may suffer some criticism at home because the US negotiating position contained many uncompromising elements such as the determination to phase out export subsidies. On the other hand, the US has secured specific reference to the need to cut export subsidies - a route which the EC had tried to block.

President Francois Mitterrand of France's acceptance of the deal is the most puzzling because it could damage the export sales of large French farms which profit from export subsidies.

For Mrs Thatcher, the UK Prime Minister, the compromise realises the prospect of reducing the cost of farm subsidies for Britain, which has been a long-term goal of the Government. She can also revel in the extra kudos of having presented a UK compromise draft to the meeting.

## European Commission grows in stature

By Peter Norman in Houston

MRS Margaret Thatcher, the British Prime Minister, may not think much of the European super state, but the US organisers of this week's Houston economic summit - and many journalists and hangers-on - behaved as if it had already arrived.

As a focus for media attention the briefing rooms of the EC Commission were second only to those of the US Government.

While this, undoubtedly reflected the importance of agricultural trade - an EC responsibility - as the main bone of contention in the talks, it also illustrated the increasingly important role the European Community and Commission have adopted in world affairs.

On the first day of talks EC officials bristled at the verbal onslaught delivered by Mr Clayton Yeutter, US Agriculture Secretary, and Mrs Carla Hills, the Trade Representative, against the Commission's negotiating stance on farm issues.

But Mr Jacques Delors, the Commission president, saw it differently.

According to close associates, his view of the Houston summit was that both the US and Japan had "rediscovered" the European Community.

For him, the EC - and by implication the Commission - was taking its place in the world as a "colossus" next to Japan and the US.

Mr Delors' sense of well-being in Houston was a far cry from the early EC representation at world economic summits.

The Commission, in the form of its then president Mr Jenkins, was grudgingly admitted to the 1977 London summit, the third in the series.

Photographs of those early meetings show Mr Jenkins - now Lord Jenkins of Hillhead - sandwiched uncomfortably between national delegations at the summit table.

Since those days summiteers have seen "Euroscroods" come and go and the Commission's role in world affairs grow. Its position as the EC's trade negotiator was highlighted in this week's talks.

Since last year's Paris summit it has been mandated to co-ordinate the aid of Western industrial countries to eastern Europe and Hungary.

The EC's 1992 programme had already greatly increased its power and influence, and the Commission has used skilfully the move towards economic and monetary union in Europe to add to these.

However, this week has also served as a reminder to Commission officials that their employer still lags behind the summit states in terms of status.

The decision on Tuesday to establish a second study of whether and how the west should provide economic aid to the Soviet Union, under the wing of the International Monetary Fund and the World Bank, showed that national governments which have helped enhance the Commission's status in recent years can still limit its role.



Point of order: G7 leaders share a lighter moment during the Houston summit

## Commitment to Third World

THE WEST'S efforts to foster democratic reforms in eastern Europe would not weaken its commitment to the Third World's economic development, the G7 leaders said yesterday, AP reports.

In their joint statement at the close of their annual economic summit, the leaders underscored the importance of promoting economic prosperity in the Third World.

President Francois Mitterrand of France presented a plan for reducing the government-to-government debt of middle-income countries, and the leaders promised to study the proposal after Japan raised objections. The plan would benefit African countries most.

## Progressive cuts in agriculture support

The following text is the section of the Houston Summit's final communiqué relating to reduction of agricultural support.

The achievement of this objective requires each of us to make substantial, progressive reductions in support and protection of agriculture, covering internal regimes, market access and export subsidies - and develop rules governing sanitary and phytosanitary measures.

Variations among countries in the mechanisms of agricultural support reflect differences in the social and economic conditions of farming.

The negotiations on agriculture should, therefore, be conducted in a framework that includes a common instrument of measurement, provides for commitments to be made in an equitable way among all countries, and takes into account concerns about food security.

The framework should contain specific assurances that, by appropriate use of the common measure as well as other ways, participants would reduce not only internal support but also export subsidy and import protection in a related way.

The summit communiqué said an increasing number of poorer countries were accepting the western view that economic growth could be encouraged by measures to increase business competition, permit more imports and reduce government subsidies.

They also said, however, that the west could make important contributions.

"By sustaining economic growth and price stability we can offer stable, growing markets and sources of capital for the developing world," the communiqué said.

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"By sustaining economic growth and price stability we can offer stable, growing markets and sources of capital for the developing world," the communiqué said.

Agreement on such a framework by the time of the July meeting of the TNC (Trade Negotiating Committee) is critical to the successful completion of the Uruguay Round as a whole.

Accordingly, we command to our negotiators the text submitted by the chairman of the agricultural negotiating group as a means to intensify the negotiation.

We intend to maintain a high level of personal involvement and to exercise the political leadership necessary to ensure the successful outcome of these negotiations.

## Study will establish criteria for western assistance

### G7 compromises over Soviet aid

By Peter Riddell, US Editor, in Houston

A YEAR ago it would have been inconceivable, six months ago only a few weeks ago that "shears" preparing the summit agenda began to be considered by the Soviet Union.

The statement on aid is yesterday's communiqué is naturally a compromise between the German and French desire to provide immediate direct cash assistance and the reluctance of the US, Japan and Britain to do so now.

The decision to set up a six-month study will be seen as a convenient deferral of difficult decisions. But the issue is on the agenda and the west is now committed to assisting Soviet economic reform.

The communiqué talks of all countries - "individually and collectively" - assisting Soviet reform efforts and providing technical assistance for a move to a market-oriented economy.

Then it talks of "some" countries being "already in a position to extend large-scale financial credits."

While not yet laying down specific criteria for the collective assistance, the communiqué reflects US concern in stressing the need for "more radical steps" linked to a substantial shift of Soviet resources away from the

defence sector and lower spending on programmes which aggravate regional conflicts, a reference to Cuba.

There was lengthy debate at the summit about the scope of the new study. The US, Canada and Japan had pressed for a study separate from the recently initiated European Commission inquiry, which is due to be completed by year-end. They also wanted a more detailed economic analysis.

The French and Germans, however, were suspicious of an open-ended inquiry which might defer decisions indefinitely.

The result is a study without commitments which is intended to complete its work by the end of this year. The formula enables both

International Monetary Fund will convene the group, which will also include as equal partners the World Bank, the 24-nation Organisation for Economic Co-operation and Development and Mr Jacques Attali, the president-designate of the new European Bank for Reconstruction and Development.

The work will be undertaken in close consultation with the European Community and will involve a detailed study of the Soviet economy, including recommendations for its reform.

The Soviet Union will continue to receive direct support from Germany and perhaps also from France and Italy. It will also be given technical assistance from all the Group of Seven countries.

International Monetary Fund is that all the summit's participants are members. Mr Brady pointed out that it was not going to be a typical IMF study - whereby a nation dealing with the Fund agrees to a programme, with money following. He said in this case it was simply taking advantage of the know-how in the IMF.

For Mr Mikhail Gorbachev, the Soviet leader, the outcome is as much as he could reasonably have expected.

The Soviet Union will continue to receive direct support from Germany and perhaps also from France and Italy. It will also be given technical assistance from all the Group of Seven countries.

Mr Miltiukov, who works closely with Professor Nikolai Petrakov, the President's personal economic adviser, admitted the government reform programme was still only "a global programme." It was also based on inadequate calculations and models.

We don't have any concrete plans. We need a calculated programme spelling out month by month what measures will give and what contradictions will arise."

He split out five key areas to be covered in the comprehensive programme:

● stopping the growth of excess money supply, by linking wages to productivity, and promoting competition;

● introducing drastic savings in an emergency budget, cutting government investments and reducing the budget deficit;

● creating new markets, including a property market through the sale of flats, small shops, enterprises and land;

● reform of the money and banking system, including an acceleration of moves to a convertible currency, and allowing Soviet enterprises to buy foreign exchange at a market rate.

Mr Miltiukov hoped that with a single programme submitted in the autumn, as the Supreme Soviet had demanded of the Government, the measures could be in effect from January 1, 1991. "Then we can look at the second phase," to

the end of this year.

He said that spending Rb10bn in hard currency could put goods worth Rb20bn in soft roubles in Soviet shops. Although this would make a significant difference to Soviet consumers it would be irresponsible to take such action

before a concrete economic programme was in place.

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## Moscow to streamline economic reforms

By Quentin Peel in Moscow

A TOP-LEVEL team of Soviet economists is being set up within the office of President Mikhail Gorbachev to funnel all plans for economic reform. This would then be the basis for large-scale international assistance.

The team's immediate aim is to produce by September a coherent programme, involving both government plans and those of reformist economists. Presidential advisers are adamant the programme must be in place before loans are sought from the international community.

At the same time they believe that hard currency loans of between Rb10bn and Rb15bn (between \$10bn and \$15bn) could be invested in promoting small enterprises, joint stock companies and specific sectors like chemicals, currently operating below

capacity because of an imported input shortage.

Mr Anatoly Miltiukov, who will head the socio-economic department in the President's office, said in an interview that the current confusion of reform plans from the Government, presidential advisers and dissident academics would be channelled into a single co-ordinated plan.

However, he argued strongly against any immediate move to borrow money to put consumer goods in the shops, aimed at heading off growing discontent with President Gorbachev and his plan to switch to a market economy.

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Chairman of British Overseas Trade Board says returns on investment may take up to 15 years

## Caution urged over UK exports to eastern Europe

By Peter Montagnon, World Trade Editor

BRITISH EXPORTERS should be careful about rushing in to eastern Europe as it may take between ten and 15 years before investments there produce a return, Sir James Clemmison, Chairman of the British Overseas Trade Board said yesterday.

In press conference remarks he said exports to eastern Europe represented only a tiny overall proportion of Britain's total exports.

Despite a flurry of payments

about the time of last month's UK trade fair in Kiev, trade with the Soviet Union was still seriously affected by arrears.

The Russian business economy is in an appalling mess. The biggest opportunities for exporters, we think, are in Czechoslovakia and East Germany.

Even so, it would take a long time before export effort produced a return, except for some companies in niche sectors whose products are in

demand. British companies with subsidiaries in West Germany could also use West German subsidies to help them attack the East German market.

"The best short-term prospects are likely to result from multilateral funding — for example, European Community assistance or World Bank loans — or export-orientated projects such as agriculture and food processing, hotels and tourism, where new invest-

ment and Western expertise could increase foreign currency earnings fairly quickly," the BOTB annual report published yesterday, said.

Exports to the Soviet Union increased by 33 per cent to \$828m last year and there was an even sharper increase in the first quarter. More recently economic and political uncertainty and the chronic shortage of hard currency has restricted Western imports.

Sir James, noted with satis-

faction the 15 per cent increase in UK non-oil exports last year, but he also spoke of "deep concern" among major exporters at the prospect of new Export Credit Guarantee Department moves to increase premiums for medium term export cover and reduce country limits for cover.

Plans by ECGD to introduce such changes in an effort to reduce its losses are currently under review by the government.

## FT CONFERENCE

## Businessmen voice concern over cost of EC telephone calls

THE COST of calling from one European Community country to another was highlighted by the European Commission on the first day of the FT conference on telecommunications and the European business market yesterday.

Dr Herbert Unger, a senior official in the Commission's information Technology Directorate, said: "Intra-European telephone tariffs are still on average 2.5 times more expensive than the highest national long distance calls."

The concerns of European businesses were set out by Mr René Kinsen, chairman of the European Council of Telecommunications Users Association, who called for a pan-European telecommunications infrastructure. "It must be coherent, well managed, with reasonable cost base tariffs, and it should incorporate new technologies as they become effective."

Mr Kinsen argued that liberalisation alone would not be enough if Europe was to harvest the full potential of information technology. "Equally important is the removal of the usage constraints that today are imposed by telecommunications administrations."

Mr Alan Horne, managing director of Interconnect Communications, a UK consultant, called for the creation of a democratic structure for a pan-European telecommunications strategy in which fully involved users.

Mr Jean-Baptiste Main de Boissiere, head of international relations at the French Ministry of Post and Telecommunications, set out the French view that the industry should be run as an intelligent monopoly with competition in specific segments of the market.

Mr John Leighfield, executive chairman of AT&T Iritel, argued that success in the fast-growing value-added network services market would be achieved by companies which developed applications for specific industries rather than those which developed generic applications for the whole of the economy.

Mr Lee Tate, managing director of International Network Services, said that 2,000 British companies were now using his organisation's electronic data interchange (EDI) service, which allows businesses to exchange orders and invoices electronically.

Mr Geoffrey Vincent, a senior consultant at PA Consulting Group, set out the advantages for businesses in moving towards a "cordless office" where communications cables were replaced with radio links.

Mr Peter Carpenter, finance director of Mercury Personal Communications, and Mr Bernard Smedley, senior vice-president of Motorola's radio telephone systems group, also spoke about the potential of mobile communications in the office. Mr Peter Conchie, business development director of British Aerospace Space Systems, set out the advantages of satellite communications.

Government says ANC agrees in principle to lifting S African trade ban

## London claims accord on sanctions

By John Mason

DIFFERENCES between the British Government and the African National Congress over lifting sanctions against South Africa are now matters of timing, not principle, Mr William Waldegrave, a Foreign Office Minister of State, insisted yesterday.

During questions in the House of Commons, he strongly defended Britain's stance of lifting sanctions to encourage further reforms and warned that damaging the South African economy would only undermine the current peace negotiations.

Mr Waldegrave described last week's meetings between the British government and Mr Nelson Mandela, the deputy President of the ANC, as friendly and positive.

Mr Mandela was not making sanctions a central issue of principle, said Mr Waldegrave, the argument was just one about timing, he told MPs.

However Mr Gerald Kaufman, the opposition spokesman

on foreign affairs, said Mr Mandela was still adamant in his insistence that sanctions should remain. The ANC leader had made this plain at a lunch with Mr Kaufman and Mr Waldegrave, he said.

He said Mr Mandela was optimistic about the time-scale for these talks and also recognised the importance of attracting international invest-

ment to a post-apartheid South Africa.

It would be crazy to seek to drive away international capital now but try to attract it back in six months time, he said.

Mr Robert Hughes, for the opposition Labour Party, a veteran anti-apartheid campaigner, had said Britain would be wise to retain sanctions until the South African people themselves thought it reasonable to lift them.

Responding to Sir Peter Blakie, for the Conservatives, Mr Waldegrave said President de Klerk was faced with the same dangers to his political survival as President Gorbachev.

It was no more likely that one would survive than the other, he said.

However, he restated the government's opposition to giving economic aid to the Soviet Union until it embarked on further reforms.

Parliament told voluntary repatriation 'is working well'

## Fewer boat people arrive in Hong Kong

By Robert Maunder, Diplomatic Correspondent

THE number of Vietnamese boat-people arriving in Hong Kong has fallen sharply by 87 per cent since the beginning of this year compared with the same period of 1989, Mr Francis Maude, Minister of State for Foreign Affairs, said yesterday.

Giving evidence to the Commons Select Committee on Foreign Affairs, Mr Maude said that while he certainly did not exclude mandatory repatriation of boat-people last December had sent a very clear signal to

the Vietnamese wanting to leave their country. Another important factor had been the agreement with Hanoi providing for

the return of up to 1,000 boat-people per month.

Mr Maude, who told the Committee that he would be visiting China at the end of this month, said that Peking was beginning to modify its hardline policies imposed since the student demonstrations on Tiananmen Square last summer.

Mr Maude said that the majority of boat-people still coming into Hong Kong were from South Vietnam, while the flow from North Vietnam had practically dried up. No new camps had been opened in the colony this year.

Asked to explain the reasons for the striking reduction of arrivals, Mr Maude said he thought that Britain's decision to send back a first plane-load of 51 boat-people last December had sent a very clear signal to

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## UK graduates seek careers in Europe

By Norma Cohen, Education Correspondent

AN overwhelming majority of British graduates are prepared to move abroad to work, with West Germany the most popular destination, according to a study released yesterday.

Royal Mail, after surveying nearly 2,500 students in Britain and on the continent, found that 86 per cent of British graduates would like to work in another country.

Of those who would move abroad, 63 per cent select Germany as their first choice.

Among continental students studying abroad, Britain, West Germany and France are the most popular destinations. However, only one in five German students — the nationality most highly prized by British personnel managers — would consider moving to

make job mobility a genuine option.

Thus, fears of a "brain drain" are vastly overstated.

But the survey found that 52 per cent of British students can speak a foreign language, compared with 55 per cent of other European graduates.

Of those employers taking the "brain drain" warnings seriously, a variety of alternative sources of personnel are being considered.

In particular, employers are targeting women returning to work after child rearing.

About 75 per cent of employers surveyed are considering recruiting graduates from other parts of Europe, partly to enhance their efforts at "Europeanisation".

Meanwhile, the survey sug-

gests that manufacturing, construction and architecture will have difficulty recruiting their fair share of British graduates.

Only seven per cent of British graduates put these industries at the top of their list of careers.

This contrasts sharply with the career goals of German students who put manufacturing at the top of the list. Also, only 10 per cent of British students considered a career in engineering, compared with 16 per cent of continental graduates.

Meanwhile, the survey found that pay is not the top priority of British graduates.

More weight is given to selecting a job with a good career structure and ability to progress.

Meanwhile, the survey sug-

## Conservatives celebrate the end of term and a long holiday ahead

Philip Stephens on the shift in Government fortunes as the recess approaches and the Labour Party's lead in the opinion polls narrows

THE politicians responsible for running Britain's failing Conservative Party in Parliament can hardly believe their good fortune.

The long summer recess is approaching and with it a holiday atmosphere at Westminster, which will endure after the last debate on July 26 and not reassess until October.

As the break approaches, the dissident and difficult MPs on the Government benches seem content to spend their time sipping Pimms cocktails on the Terrace, looking out over the River Thames, rather than trooping through the lobbies with the opposition.

Mr Timothy Ranton, the senior party manager responsible for Conservative MPs, or chief whip, is entertaining his troops at drinks parties in nearby Downing Street rather than summoning them for the traditional July inquiries in his House of Commons office.

Fresh warnings from the Treasury that inflation will prove yet again more stubborn than it forecast just three months ago are blithely

ignored by the Opposition Labour Party in the opinion polls — from 25 to closer to 40 points — has persuaded many Tory MPs that if the election outlook remains clouded it is not entirely black.

Even the prospect that the package negotiated by Mr John Major to ease the burden of the community charge, the controversial new local tax, will fall short of most expectations has hardly stirred the pessimists.

Distinguished political commentators in the Sunday newspapers are adding to the warm glow with confident forecasts that the Government's fortunes may continue to improve fast enough to allow a snap election next June.

At least one cabinet minister is getting more letters about

the need for a dog registration scheme than about the level of borrowing controls.

The next 10 days might yet see a backbench rebellion — most likely over the Government's decision to postpone the implementation of its community charge proposals — but few MPs will have their heart in it.

What is far less certain is that the current mood can be sustained though the less agreeable climate of the autumn and winter.

If in April it was hard to see how things could get any worse, many senior ministers now find it difficult to see how, for the immediate future, they can get much better.

The Government's pick-up in the polls has been mirrored by a similar trend in MPs' post-bags. The flood of complaints about high mortgage rates and the poll tax seems to have dried to a trickle.

At least one cabinet minister is

likely to be the theme.

Mrs Margaret Thatcher, meanwhile, will promise during her end of term pep talk to the 1922 Committee of backbenchers next week that all shades of opinion in the party will be consulted in drawing up the manifesto.

But that, one senior minister commented this week, is where the good news may well end.

Mr John Major, warned by his officials that he can longer expect inflation to be down to 5 per cent by this time next year, cannot afford to relax the interest rate and exchange rate squeeze before the turn of the year.

Homeowners may be becoming inured to the pain, but those running small businesses — among the Government's most important and vocal supporters in the country — are feeling it ever more acutely. The winter, ministers believe, will bring a fresh wave

of bankruptcies and a sustained rise in the unemployment rate.

The message for spending ministers is similarly bleak. The Treasury insists every year that the annual bargaining round will be the toughest ever. This time, Mr Major will tell the cabinet next Thursday, it means it.

Mr Kenneth Clarke, the Health Secretary, will get a sizeable settlement for the health service, as will Mr Tony Newton, the minister for social security. Neither will be given enough, however, to forestall fears that the next year's NHS reforms could be accompanied by a wave of ward closures or another row over child benefit.

As for the rest of the cabinet, the advice from Great George Street will be to add a minus sign to whatever each has asked for.

## BRITAIN IN

## BRIEF



## US venture seeks role in prisons

The largest US private prison operator could gain a strategic foothold in Britain's prison service as a result of a privatisation programme announced yesterday by the UK Government.

According to UK officials Corrections Corporation of America will form part of a UK-US joint venture bidding for contracts covering court escort duties and the management of a new remand centre due to open in 1992.

In all about eleven contracts will emerge from a competitive tendering process.

The joint venture — UK Detention Services — is with John Mowlem and Sir Robert McAlpine & Sons, two British construction companies.

Last year John Mowlem and Sir Robert McAlpine formed another joint venture which won the contract to design and build a new remand centre for 300 at Everthorpe on Humberside.

It was no more likely that one would survive than the other, he said.

However, he restated the government's opposition to giving economic aid to the Soviet Union until it embarked on further reforms.



Scargill: welcomed statement by Soviet union president

## Scargill claims Soviet support

Mr Arthur Scargill, president of the National Union of Miners, said a statement by a Soviet mining leader vindicated his account of what happened to money collected by Russian miners during the 1984-85 miners' strike in Britain.

Mr Scargill welcomed a statement by Mr Vladimir Loumiov, president of the Soviet Coal Employees Union, that miners in the Soviet Union had not sent any money directly to the NUM to support miners during the strike.

Mr Loumiov said aid from Soviet miners during the strike was provided to shipments of food, the provision of holidays in the Soviet Union and courses for union activists. This had been paid for from money collected by miners.

The National Union of Miners is likely to launch a further inquiry into whether it can recover over £1.4m which was said to have been donated by Soviet and east European miners during the strike.

Hayward and Sorley Driffield, were cleared of aiding and abetting contempt by disclosing the contents of confidential documents to a Bahrain newspaper.

Gulf Consolidated is involved in litigation with Credit Suisse First Boston, the UK securities house, over the flotation of the company on the Bahrain Stock Exchange in 1980. Jawad Habib & Co, has allegedly been appointed to act as liquidators for Gulf Consolidated — CSFB denies that the company is in liquidation.

Mr Justice Potter said it had not been established that Mr Habib, the firm's senior partner, had known of the implied undertaking to the court which obliged him to use documents obtained from CSFB only for the purposes of litigation. It was also not established that Mr Rattusha, the firm's other partner, had actively aided or abetted the contempt.

The cover of Blueprint magazine in January 1988 featured "The Two Faces of British Design: Big Bang and Bent Metal". On one side was Michael Peters, chairman of one of the large design consultancies which had flourished in the Big Bang era. On the other was Tom Dixon, the sculptor and furniture maker.

At the time the Big Bang designers were in the ascendant. The design industry was dominated by the new breed of large consultancies, like the Michael Peters Group, with their stock market quotations and transatlantic acquisitions, rather than the old stereotype of artisan designers, like Tom Dixon.

Today, the large consultancies are on the defensive. Conrad Design Group shed almost a third of its staff last week shortly after being bought by Roux Seguela Caysac Goudard, the French advertising agency. Fitch, one of the leading retail design groups, has seen its share price fall since issuing a profits warning a few weeks ago.

Michael Peters is in the most precarious position of all. The company which was once seen as a symbol of the design industry's success is now burdened by heavy debts and hefty losses. Peters is struggling to assemble a financial rescue package. Last week Fiona Gilmour, one of its most prominent directors, resigned after a boardroom row.

All the large consultancies are suffering from the recession that has hit the design industry since last summer. As interest rates have risen and corporate profits have come under pressure, the design industry's clients have been forced to cut costs. As a result they have cut budgets and postponed projects; new business for the design companies has dried up.

Every area of the industry has suffered, but the large consultancies seem to have suffered most of all. Their problems raise questions about the future for large design consultancies and for the structure of the design industry.

Until recently design seemed set to follow the same path as most other maturing industries. The large consultancies were expanding, often at the expense of middle-sized firms.

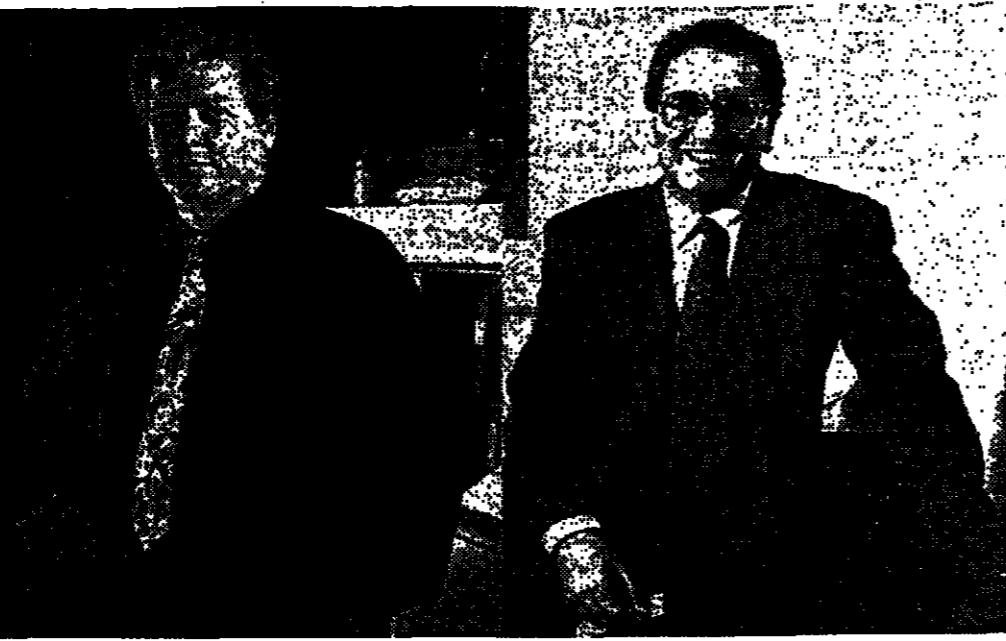
Some companies – such as Michael Peters, Fitch and Stewart McColl – had gone public in the mid-1980s. Others were planning to follow suit.

At that time going public looked like a golden opportunity for the industry. It provided a platform for design companies to finance the overseas acquisitions needed to service their international clients. It also offered an opportunity for their founders to become very wealthy.

## Facing up to recession

# A slump was not part of the original design

Alice Rawsthorn reports on a sector of the consultancy business which is finding life particularly difficult



Rodney Fitch (left) and Michael Peters: feeling the pinch

for the industry. It provided a platform for design companies to finance the overseas acquisitions needed to service their international clients. It also offered an opportunity for their founders to become very wealthy.

One school of thought – both inside and outside the industry – maintains that design consultancies are simply not suited to life on the stock market. Design companies, or so the argument goes, are too small and their finances too fragile to cope with the pressures of public quotation. This school has seized on the problems of Fitch and Michael Peters as proof that it was correct.

The story of Peters certainly reads like a cautionary tale of the perils of going public. Since its flotation, Peters has staged a series of ill-judged acquisitions and incurred hefty debts – of at least £4m by the end of its financial year – to do so. Its financial problems are now so severe that it has been forced to look for outside

investment. Stewart McColl was in a similar position two years ago when it sold out to the WPP Group. Unless Peters finds a rescuer it could go into receivership. In the meantime its shares, once worth 275p, fell below 10p this week.

By contrast Fitch's stock market career has been comparatively successful. The strong performance of Richardson Smith, the US product design business it bought last year, is now helping to counter the downturn in its UK interests. It is difficult to see how Fitch could have financed the Richardson Smith acquisition and Michael Peters as proof that it was correct.

Fitch is now experiencing the crueler side of being public. As a private company its fall in profits would probably have passed unnoticed. Wolff Ollins, the corporate identity design consultancy, is still regarded as one of the most successful members of the industry even though it fell into a loss last year. Wolff Ollins, a private company,

could swallow the loss and get on with its business. Fitch was forced to make a formal profits warning to the stock market and to tackle its problems under the full glare of publicity.

By the end of the year Fitch will probably be the only publicly quoted design consultancy left in the UK. The Peters debacle seems set to be the closing chapter in the design industry's flirtation with the stock market.

But the problems of the publicly quoted consultancies are affecting the other companies.

Most of the large consultancies still need external help to fund their overseas expansion.

Given that flotation are now out of the question – the City is just as disillusioned with the design industry as the industry is with the City – the likeliest alternatives are mergers or selling out to bigger businesses.

Perhaps the new face of the British design industry will be closer to artisans like Tom Dixon than to Michael Peters and Big Bang.

The bad publicity surrounding Fitch and Peters has soured perceptions of the industry. A number of market-

ing services groups are still interested in buying UK design businesses. But the prices they are offering are far lower than a year ago.

Last week's cutbacks at Conrad Design – where 45 of the 150-strong staff, including the chief executive, were made redundant – showed the harsher side of belonging to a bigger group.

The industry's instability is also affecting merger plans. Lloyd Northover, one of the larger corporate identity design companies, has postponed its plans to merge with another consultancy. Jim Northover, managing director, said it would wait until market conditions were more stable.

In the meantime the large consultancies are pressing ahead with international expansion, but in a rather less ambitious way than in the past. Lloyd Northover is forming "strategic alliances" with other European consultancies. Fitch recently opened small sales offices in Spain and West Germany, as did Wolff Ollins in France.

The future for the large consultancies seems secure. The structural trends that fuelled their growth in the 1980s – the increased sophistication of design schemes and growing number of international projects – are still around in 1990s.

Moreover, the only area of the industry to show any sign of recovering from the recession are the large corporate identity consultancies. Brian Boylan, group managing director of Wolff Ollins, says there has been a marked improvement in the flow of new business over recent weeks after "an incredibly slow" start to the year.

But the era of the Big Bang design businesses is probably over. The large consultancies of the 1980s are more likely to be subsidiaries of larger marketing services groups, than acquisitive independent companies along the lines of Fitch and Michael Peters.

The design industry seems anxious to shrug off the legacy of the Big Bang era. One of the main themes of last weekend's Chartered Society of Designers' conference in Glasgow was the need for designers to respond to the new concerns of the 1990s: the disillusion with conspicuous consumption and greater awareness of environmental issues.

Perhaps the new face of the British design industry will be closer to artisans like Tom Dixon than to Michael Peters and Big Bang.

## Taiwan reveals its hoardings

Clay Harris on More O'Ferrall's penetration of the Far East



Ernest Wong: "In Chinese business, it's who you know"

as its Asian foothold. The latter choice was largely a matter of chance.

"We were interested in Singapore but we didn't get the Singapore Mass Transit poster contract," recalls chairman Russell Gore-Andrews. There was also an abortive effort to introduce advertiser-sponsored double-decker buses to China.

To date, Gore-Andrews' in his early days, Gore-Andrews turned to Dennis Chin, a local advertising veteran whose agency is now part of Saatchi & Saatchi. Gore-Andrews, Chin acted as a local "uncle" to the expatriate Wong. "You can't just send in a young Turk," notes Kent. "You need the counsel of a sage."

"In the Chinese way of doing business, it's very much who you know," agrees Wong. Chin not only arranged introductions but also advised on local business mores – when it was politic, for example, not to insist on one's legal rights.

Although most media buyers speak English, Wong says his knowledge of Mandarin has been invaluable with local clients and especially in the negotiations with landlords. "Now I speak in Mandarin about 85 per cent of the time."

About 85 per cent of his sites are occupied. Gore-Andrews, whose Adsel bus shelter subsidiary in Britain, left panels open rather than discount when it was establishing a new premium product, is happy with the occupancy rate in Taiwan: "If you're fully sold, you're under-charging."

More O'Ferrall recently retreated from its goal of creating a national network in Taiwan when it emerged that advertisers wanted to buy space only in the capital. It pulled down several dozen billboards it had built in three other large cities – Kaohsiung, Tachung and Tainan.

Kent puts a positive gloss on this. "It's very difficult, may impossible, to book a medium that's exclusive to Taipei. What we really need to assess is the optimum number of sites."

On the ground in Taiwan, Wong does not have an answer yet. "In our other operations, we know that 200 is obviously better than 100. What has been successful in France and Belgium may not be successful here, but until that is proved wrong, we will take the same route."

## TECHNOLOGY

# Raid on software pirates

MORE than 30 leading British software firms last week committed to spending more than £300,000 on a public awareness campaign aimed at stamping out software piracy within top UK companies.

The campaign, to be co-ordinated by the London-based Federation Against Software Theft (Fast), will employ advertising and marketing campaigns to build corporate awareness of the dangers of illegal software copying.

In addition to the revenue loss for software companies, Fast believes that piracy also puts a stress on the support and training resources of British companies (because they have to support more users of software than originally budgeted for) and creates a greater risk of passing computer viruses around a company.

The Fast initiative was spearheaded with the support of software companies Microsoft, Ashton-Tate and Lotus Development. The UK managers of these companies met last week to secure the support of other software companies, most of which committed at least £10,000 each to the piracy fighting fund.

The move is a reaction to the findings of a Mori survey conducted last month for Fast. The poll concluded that software companies suffered in excess of £300m in lost revenues due to software theft within British industry.

The survey – carried out through interviews with about 300 senior British industry managers from companies with annual turnover of more than £250m – concluded that 55 per cent of senior managers who use personal computers work copy software illegally, whether they know it or not.

It also found that 41 per cent of senior managers had recently broken the 1988 Copyright, Design and Patents Act, 31 per cent said that the company had no control over the illegal duplication of software within the company and less than 35 per cent could remember their company ever undertaking an audit for illegal copies of software.

Geoff Wheelwright

The biggest issue facing high technology defence equipment manufacturers on the road to peace is their possible conversion to a civilian role. Defence technologies are highly specific and often secret, making their transfer to civilian markets prohibitive.

This issue was ignored by defence equipment manufacturers during half a century of Cold War military posturing by Nato and the Warsaw Pact, but it is now assuming a rapidly growing importance for defence companies.

Piers Whitchurch, an analyst at stockbrokers Robert Fleming, says UK defence manufacturers are worried about the changing market. "The most important thing is the timing, especially because defence companies have not been producing good profits. If things change too rapidly some companies might not be ready to respond," says

A joint report from the Department of Trade and Industry and the Ministry of Defence on the potential for civil benefit from defence research and development, says: "Many of the difficulties of transferring technology from defence to civil markets are not unique to defence technology. The difficulties often encountered by defence companies in adapting their defence technology to the civil market are similar to those experienced by defence companies in adapting their defence technology to the civil market."

The report says that over-

coming the

opportunities, especially in the Third World. But policies to cope with the accelerating rate of change in the defence market are also being considered.

Its involvement in the civil aircraft market is growing, but just how appropriate military technology is to civil aircraft remains to be seen.

BAe, with a policy of diversification by acquisition, bought the Rover automobile group, Ballast Nedam, the Dutch construction group and Arlington Securities property development company. It also bought Royal Ordnance, which BAe saw as complementary to its mainstream defence activities.

BAe's

response to these changes is to be announced later this year, 38 Tornado strike and fighter aircraft for the RAF were cancelled with the prospect of job losses at British Aerospace's military aircraft factory at Warton, Lancashire.

BAe

conveyed an idea of the difficulty involved in making a technical conversion to peace products in a series of recent advertisements. They posed the question to prospective

scrapped under the Intermediate Nuclear Forces Treaty. With the INF Treaty of 1987, the armes had to develop technology to destroy the missiles, including explosive demolition, burning, crushing and flattening.

Before other new markets emerge, or are identified, industrial casualties are likely to accompany the loss of military units as western forces are reduced. In the first UK cuts last month, caused by the impact of inflation on the Ministry of Defence's £21bn annual budget rather than the changes in eastern Europe (the UK

response to these changes is to be announced later this year), 38 Tornado strike and fighter aircraft for the RAF were cancelled with the prospect of job losses at British Aerospace's military aircraft factory at Warton, Lancashire.

A guided missile, a radar or a tank has thousands of parts. A Challenger main battle tank, made by Vickers Defence Systems at Leeds and Newcastle upon Tyne, comprises 8,000 metal parts made at these factories and 5,000 parts bought from sub-contractors.

employees:

"Can you hear a bomb drop at a fireworks display whilst eating crisps at 30 fathoms under the sea?" Although

the message spells out the complexity of simultaneous demands which are characteristic of the space sector to solve.

This work includes commercial and defence, with the complexity especially intense in the aerospace industry. Few military items are simple, single function products and the level of interaction between parts of a military product and in its interface with other equipment has been increasing steadily, so that a military aircraft, for example, or a warship, is considered to be a system, rather than a single entity.

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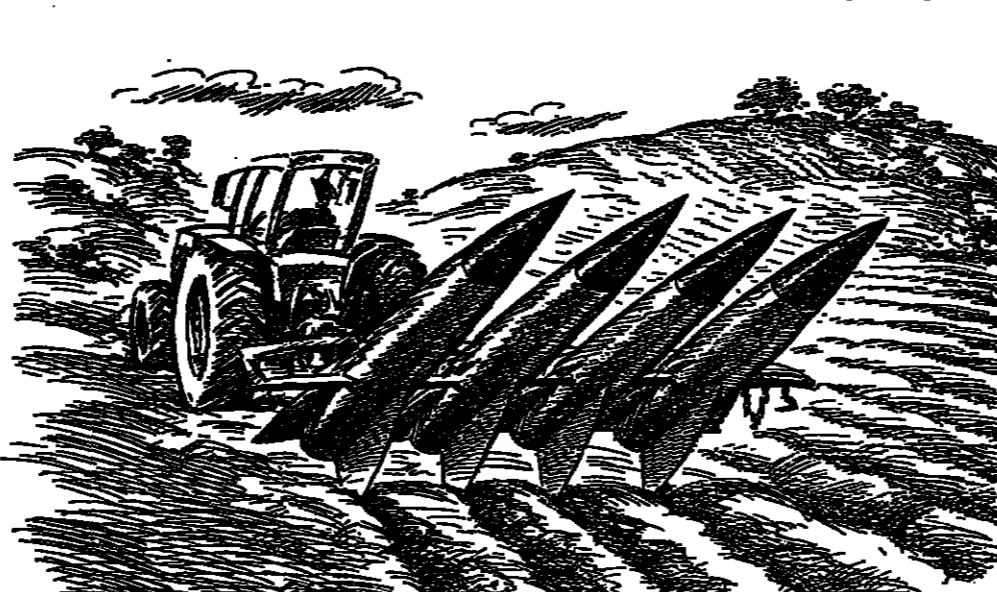


Illustration: Alan Parker

Linked with this complexity is the requirement for reliability. Military hardware often remains unused for years. This is obviously so for munitions, such as bombs, bullets and shells which must work instantly the only time they are used, however long they have sat on a shelf. Few, if any, non-defence products have the same requirement.

Other characteristics of the defence sector include the production of hand-built, high quality, long-life products made in low volumes, all subject to stringent outside checking and quality control by inspectors from the MOD.

In contrast, non-military industry by and large produces products on a mass scale, often using automated or semi-automated techniques. The quality of domestic or industrial products is often of a very high order, but domestic requirements are not comparable to those of the military with its other considerations, and outside inspection is not a feature of every non-military product.

Direct transfer of technology would be the ideal solution to the prospective cuts in defence procurement. The transfer of military aerospace technology to civil aircraft is an obvious example, but transfers to entirely new markets is another possibility.

The transfer of pure research from the military to the civil sector can be "carried across very easily," according to William Gosling, visiting professor of electronic engineering at Bath University and director of electronic development at Securicor, the UK security and communications group.

The MOD/DTI report concluded: "Successful civil derivatives from defence research are more likely to arise where a company possesses a unified technology base; with manufacturing and test facilities to cope with defence and civil market demands. This allows the integration of new technologies at an early stage of their development, regardless of whether their source is the defence or civil sector."

It added that many companies recognised that the UK defence market alone was too small to guarantee their future survival. "Companies must investigate the possibility of exploiting their defence technology base over a broader market range, including civil."

A further article, giving examples of civil applications for defence technology, will appear tomorrow.

# Fax machines send an updated message

Ernest Wong: "In Chinese business, it's who you know"

Fax messages used to be treated as something to be read and thrown away, or as preliminary documents to be followed by a "proper" document sent by post. Suppliers are now citing market research showing that 65 per cent of all faxes are copied and filed.

Another revelation is that while just two or three years ago fax machines were the privilege of larger offices, now small personal faxes are standard for home-based workers and small-business users. This sector accounts for 65 per cent of the total fax market.

Fax machines have become not only the standard method of transmitting business documents (there are at least half a million in the UK and worldwide the figure is estimated at more than 7m) but they are also changing our working practices. Three new developments in fax technology seem likely to bring even further change. These are voice/fax recognition, plain paper printing and the rate for a faster modem.

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Laurel Blair

## CINEMA

## Letters to Einstein, Part II

Dear Albert Einstein,

They are back. During our last exchange by interdimensional fax machine, you were kind enough to sort out for me the time-space complexities of *Back To The Future II*. Now *Back To The Future III* has opened a mere six months later and I must, I fear, consult you again. In the new adventure Doc and Marty have travelled back to 1885, where they are trapped in a Western-era time-warp and their DeLorean time-machine has run out of fuel. They plan to push the car up to its proper speed using a locomotive and then roar over an uncompleted rail-bridge, which will be magically "completed" when they hit the time-barrier into the present.

Two questions. Is this feasible according to your theories of time and space? And did you know that Doc has a picture of you on his mantelpiece and a dog named after you? Best regards, FT.

Dear FT,

According to my theories, this is entirely plausible. Hollywood, as I outlined in an unpublished paper, is a freak astro-temporal junction in the universe, where anything can happen, given enough money to get it off the ground. I am puzzled and also flattered by the references to myself in the film and will not be considering legal action. Apart from all else it is good, I find, to keep in with the movie industry.

On which subject: I am thinking of constructing a sequel to "E=MC2" called "E=MC3: The Adventure Continues." Do you know anyone in the film business who might be interested in optioning this? My agent suggests an initial asking figure of \$2m. Best, Einstein.

Dear Mr Einstein,

Thank you for your fax. It clears up many matters. By the way, *BTTF3* is a most entertaining sequel. Mary Steenburgen makes an appearance as a pretty-for-her-years schoolmarm who becomes Doc Brown's beloved. Biff Tannen (Thomas F. Wilson) is still about in ancestral guise as the hoddie. And the climax is a delightful romp involving floating trains, Jules Verne and much else.

## BACK TO THE FUTURE III

Robert Zemeckis

## DARK ANGEL

Craig Baxley

## BLIND FURY

Phil Noyce

## SHE'S OUT OF

CONTROL

Stan Dragoti

## ANITA, DANCES OF

VICE

Ross Von Praunheim

from the studio? My agent on Earth, by the way, is Bruno "Five Fingers" Zeitgeist, at Sunset and Polksetta.

I caught the first two *Back To The Future* films the other day. Most entertaining. But what ever happened to the actor Crispin Glover, who played Marty's father in the first film and did not reappear in the second? Best, E.

Dear Einstein,

Glover is absent from part three too. I learned from producers Bob Gale and Neil Cameron, who were in town recently, that Glover asked for too much money. He apparently wanted an upfront deal comparable to star Michael J. Fox's and the studio said no. So Gale, who is also the screenwriter, had the painful task of writing him out of the series. Yours, FT.

Dear FT,

Thank you for your fax. I could bring the price for "E=MC3" down to \$800,000 if you think this would be a good idea. By the way, I also have a script about atomic theory which I'm thinking of developing for Jane Fonda and Arnold Schwarzenegger: provisional title, "Up And Atom." Would there be any interest? E.

Dear FT,

Your fax gratefully received. I shall certainly make a point of seeing *BTTF3* when it appears at a cinema near me. Yes, I can manage roles for Fox and Lloyd. Are there any other suggestions or stipulations

Warmest wishes, FT.

Meanwhile, back in 1990 in the urban America we know and love. In *Blind Fury* and *Dark Angel*, vigilante heroes are stamping across the map, meting out rough justice.

In *Dark Angel*, directed by Craig Baxley, up-and-coming Hollywood he-man Dolph Lundgren chases an intergalactic super-villain - or as Mr Lundgren prefers to describe him, an "asshole from outer space" - through the mean streets of Houston, Texas. These streets are so mean that it looks as if the city is suffering a funding crisis. But then poor street lighting, a crime epidemic and a semi-corrupt police force are par for the course in these films. All else apart, he helps a red-blooded cop like Mr Lundgren to throw away the rulebook and do his own thing.

Mr Lundgren duly does it. He clobbers the creature from outer space, a seven-foot ogre who sucks blood from his victim after felling them with shiny discs resembling CDs. He exposes the rulebook pedantism of his FBI sidekick (Brian Benben). And he wins the heart of pretty coroner Betsy Brantley.

Few sensible filmgoers, however, will stay around to see him do any of these things. Delivered to us with maximum crudity and minimum style, *Dark Angel* is a tale told by an idiot, full of the things such as are usually full of. (See W. Shakespeare).

*Dark Angel* is put in its place by the wit and invention of *Blind Fury*. A soldier blinded in Vietnam (Rutger Hauer) is brought up in martial arts skills by Vietnamese peasants and returns to America to sort out a few private feuds. Sightless he may be: witness the moment when he steps over an alligator in darkest Florida and murmurs "Nice doggy." But he wields a Samurai swordstick like nobody's business. He will rescue his old Vietnamese comrade (Terry O'Quinn) from kidnapping Nevada mobsters, and he will vanquish unmetone emimes in the process.

"What a daft plot!" I hear you mutter over the marmalade. Yes, but wait. Director Phil Noyce (*Dead Calm*) and writer Anita Berber, part evocation of a memory-besieged old woman (Weimar Berlin), part portrait of a loving blend of parody and action panache. The idea was a borrowed from a Japa-

nese film series about a blind Samurai). And someone had the inspired idea of casting Rutger Hauer in the lead, an eccentric actor one had feared lost forever to Guinness adverts. Faced with an unplayable hero, Hauer plays him and wins. Indeed the Hauer brings forth the man. He is touching when playing surrogate Dad to a young boy whose mother has been murdered. And he is funny when blithely getting behind a steering wheel in the statutory car chase or summing up a fight in which he has fallen about a dozen times with the words: "Unreasonable men make life so difficult."

Another star turn in *She's Out Of Control*: Wallace Shawn. Playing an small, egg-shaped psychiatrist, Shawn heaves a large, brick-shaped object through the window of each scene he is in and steals its contents. Whether snapping insanely at patients, promoting his own books during consultancy hours or answering his own rhetorical questions (how many times do teenagers ask of sex in one day? 652), he is comic bliss.

His patient is Tony Danza, a possessive father worried that his newly-dating teenage daughter Amy Dolenz will get pregnant or (worse) grow up and leave. Danza too raises a chuckle in this amiable comedy, whose jokes are good enough to distract us from its somewhat icky subtext. (The last Hollywood comedy to endorse semi-incestuous father-figures was *Uncle Buck*, where John Candy tyrranised with chainsaw and shotgun over his niece's love life).

Stan Dragoti directs. Seth Winston and Michael J. Nathanson wrote. And no film can be all bad that has a garage mechanic surveying the smashed hulk of crashed car and turning sympathetically to his client to say, "I'm afraid it won't be ready for you today."

*Anita, Dances Of Vice* is strictly for collectors of industrial-strength kitsch. Ross Von Praunheim's film is part history of madcap '20s dancer Anita Berber, part evocation of Weimar Berlin, part portrait of a memory-besieged old woman (Lotte Huber). The only thing it is in whole rather than in part is tediously overblown.

Nigel Andrews



Embracing tragedy: Grant Thatcher, left, and Simon Russell Beale

Alistair Muir

## Edward II

## SWAN THEATRE, STRATFORD-UPON-AVON

Sex is the cement of politics.

So director Gerard Murphy's vision of 14th century England has it. Apart from Edward II's infatuations, we discover young Spencer frolicking between the sheets, albeit in rather chaste underwear, with the "smooth-tongued scholar Baldock"; Gaveston himself is pestered for patronage by three poor men, heavy-bosomed and with chainsaw and shotgun over his niece's love life).

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Nigel Andrews

lovian excitement. Distant chanting, dark figures approaching, a cloak thrown back to reveal the King's exiled favourite, the abrasive, scurrying shrimper of Ilona Sekaci's eerie score for string trio - from the beginning we plunge into a world of unabashed passion. Katy Beahan's emotionally high-pitched Queen never lets up, a very likely she-wolf of France. Ciaran Hinds' Mortimer turns into a glowering Machiavelli with a Hitlerian forelock. Together they guiltily murmur, watch and plot.

The trouble is the play itself. A lucid production exposes Marlowe's comic-strip construction: King loses favour, regains favour, loses him again, finds another, loses crown. The blips in the line registering Edward's career are regular and predictable until the jagged clangor of his death. Hints at the universality of power politics in Sandy Powell's design of modern collar, and tie and medals combined with doublet and puff sleeves, are contradicted by the very individual circumstances.

Never mind. The performance is the thing in which we catch the outline of the King. A stubby outline it is here too. Simon Russell Beale bursts on a wide public with notable nastiness in the Royal Court's *Women Beware Women*. Not an immediately romantic figure, his Edward cleverly plays on

both the Russell Beale persona (faint camp, beady-eyed carpentry, awake to humorous potential) and the deliberate bathos that punctuates the production's highly-strung tone. He begins at a lower emotional pitch than some but works up impressively to outraged majesty and bereaved love. The cumulative effect, and the production, make the death scene as horrifically spell-binding as any I have seen.

Continuing its tremendous season for ensemble work, the RSC finds some vivid performances. Appropriately love and death - or rather its finality, never have references to after-life been more perfumed than in this play - dominate. Grant Thatcher is a dazzling Gaveston, a leather boy with studded codpiece who hubristically returns from exile in white and silver. As Young Spencer, Dominic Mafham is my tip for a new talent to watch. Polly Kemp's jolly hockey-sticks Lady Margaret, oblivious married off to the King's lover, is slightly unfocused, a production miscalculation perhaps. The successful disguise of the martial tread of Marlowe's sometimes monotonous rhythms in vigorous, clear-cut verse-speaking, is not the least exciting element of an exciting production.

Martin Hoyle

## A Good Do

## RIVERSIDE STUDIOS

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# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday July 12 1990

## The rise of the pound

FOR once, the Treasury should feel truly grateful both to the Bank of England and to financial markets. With the appreciation of sterling over the past two months, the Government has acquired the benefits of a tighter monetary policy. It has done so without either raising interest rates or putting on the straitjacket of full membership of the exchange rate mechanism of the European Monetary System.

Between its trough in the middle of April and last Tuesday the Bank of England's trade-weighted index for sterling appreciated by 8% per cent, before falling back a little yesterday. Against the D-Mark, the appreciation was 9.1 per cent (25 pfennigs), while against the dollar it was 11.7 per cent (19 cents).

As the Bank of England would say, this appreciation is decidedly "helpful" for the cause of counter-inflationary policy. But, to keep euphoria in check, the Bank would also point out that the appreciation has done no more than rectify the damage done by the depreciation at the end of last year and earlier this year.

On the trade-weighted index, sterling is now back to levels of a year ago, but it is still 5 per cent below its level at the beginning of 1989. Against the D-Mark, it has regained levels last seen just before Mr Nigel Lawson's resignation on 26 October 1989, but it is 30 pfennigs below the peaks of early 1988.

It is widely assumed that increasing confidence in the imminence of ERM entry is the cause of sterling's strength. Certainly, the general assumption that the Treasury would want to enter the mechanism with a fairly high floor, combined with the interest differential in sterling's favour (just over 8% per cent, vis à vis the D-Mark, on three-month money), has certainly been a good reason to buy sterling.

### Bandwagon effect

A rapid appreciation inevitably causes a bandwagon effect. But, in any case, sterling should appreciate until the prospective depreciation comes, once more, to offset the large interest rate differentials in its favour. Today's exchange rate and interest rate differen-

tials suggest that sterling is expected to fall to about DM 2.75 a year hence. If the predominant opinion in the market were to be that entry will occur quite soon, that it will be on a wide band, with a floor above DM 2.75, and that US interest rates will still be high at that date, then sterling should appreciate still further.

### Recovered popularity

Prospective entry into the ERM is not the sole reason for sterling's strength. The fall of the pound mirrored that of the Government in the opinion polls, with the nadir reached at the time of the greatest heat over the poll tax and just before the local government elections in early May. The Government's popularity has recovered, as has that of sterling. The two are not unconnected.

The appreciation provides a welcome boost to disinflationary policy, but without making sterling markedly overvalued. If sustained, a spontaneously strong pound will allow the Government to make interest rate reductions that will, in time, be both economically desirable and politically convenient. By ensuring that entry into the ERM will occur at a fairly high rate, a strong pound would also limit the pressure to lower interest rates either too soon or, above all, too far.

On balance, the squeeze inherent in a stronger pound should be welcomed, for the pain will lower inflation more quickly. All this says something about ripe and unripe time. To the extent that expectations of entry have driven the market, the effects of disappointment could be dramatic. If the Government is, indeed, set on entry into the ERM this year then the Madrid summit conditions on convergence inflation will not be met, but no matter. Entry on a broad band with the present rate close to the floor should provide an adequate disinflationary discipline, while neither preventing interest rate reductions when appropriate, nor forcing them when inappropriate. The risk, in any case, will be run, for it is inherent in the ERM. The time to put on the ERM straitjacket is now as ripe as it is likely to get before the next election.

## The party-state gap widens

MR GORBACHEV won his re-election as general secretary of the Communist Party of the Soviet Union after telling the delegates to the 28th Party Congress that many of them were out of touch with reality. He was strongest on international affairs, rounding on the voices which had lamented the "loss" of eastern Europe with the rhetorical demand: "Do you want tanks again? Shall we teach them again how to live?"

He showed less clarity on the home front. On the one hand, he criticised a "persistent lack of understanding of the need for a sharp turn to change our economic situation" declared that "the advantages of the market economy have been proven on a world scale" and promised that the government would submit a new economic reform programme to the Supreme Soviet in September; on the other, he pledged continuing defence of the "socialist choice" which the country is deemed to have made 73 years ago, and said he would never make common cause "with those who want to push the country back to capitalism."

He is thus re-elected on terms which are substantially his own but he may still face a backlash from the unapprised old left. The new Central Committee may contain more opponents than friends. Mr Gorbachev will also have to fight to ensure that he has a deputy general secretary - a new post - some with whom he can work and whom he can trust not to plot to turn the Party against him when his attention is diverted to one of his numerous other functions.

### Institutional changes

Institutional changes may be more important. Under proposals which Mr Gorbachev put forward at the beginning of this week, the Politburo is henceforth likely to be composed very largely of the Party leaders from the republics: while many of those who have high state posts - such as Mr Eduard Shevardnadze, the Foreign Minister, and Mr Vladimir Kryuchkov, head of the KGB - have already said they would leave it.

He has thus widened the breach between Party and

the budget deficits of the main industrial countries have been shrinking steadily and in most cases are well below the level at which a debt trap is likely to develop. (A debt trap is a position where budget deficits spiral out of control simply to pay the interest on past borrowings.) But despite the optimistic impression given by the chart the world will be extremely lucky if the move towards balance continues at its recent rate and if a loosening in Germany is offset by a tightening elsewhere.

The chart plots the total government balances of the seven leading industrial countries represented at this week's Houston summit, as a proportion of GDP and weighted according to each country's relative economic importance. The measure is different from the headline figures presented by some financial ministries for it includes regional and local authorities. But, unlike the British Public Sector Borrowing Requirement, it excludes the industrialised countries.

The main difference made by the OECD definition is that it puts the US in a better light. Both conventional and OECD figures show a strong trend to improvement since the bloated US budget deficits of the mid-1980s. Actual deficits have fallen somewhat; and the growth of GDP has helped to push the deficit ratios down even more. For on the OECD estimates the US general government deficit of 1.3 per cent of GDP is only slightly worse than the Group of Seven average of 0.8 per cent.

It is surely encouraging that at the first sign of the budget deficit exceeding these projected trends that President Bush retracted his notorious "no extra-tax" ("read my lips") promise in an attempt to hammer out a compromise budget package with Congress. There are gloomy US budget watchers who say that the fiscal arithmetic is worse than it looks (a) because the surpluses of states and local authorities have been swollen by the balances of pension funds and (b) that the federal deficit is itself artificially reduced by nearly \$70bn per annum of social security fund surpluses. All the same, these sums are genuine savings. Another bone of contention is the off-budget treatment of the cost of rescue plans for the savings and loan associations.

In any case the US budget deficit is pretty certain to be overtaken by the German one as a ratio of GDP. The OECD expects the all-German budget deficit to reach 3 to 3.5 per cent of GDP in 1991 as a result of the incorporation of the East German public debts and of the setting up of a special Unity Fund to finance reconstruction in the east. The president of the Bundesbank has given his own unenthusiastic blessing to the increase on the strict understanding that it is temporary and that monetary policy will be tight enough to dampen down most of the inflationary effects.

The UK by contrast has a government surplus exceeded only by Japan with the G7, and by Sweden, Finland, Australia and Norway among outside countries. But the OECD expects this surplus, which already peaked in 1989, to run off almost completely by 1991 on which would mean a small deficit measured by the more familiar Public Sector Borrowing Requirement. The surplus will be a victim of the delusion that "caring Toryism" can be had on the cheap.

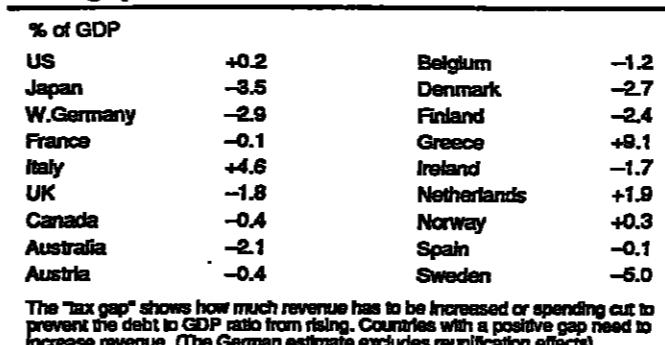
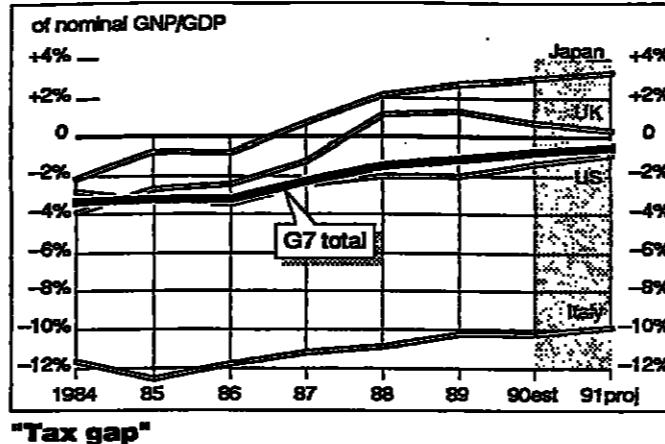
The common-sense conclusion would be that countries with fiscal deficits should press on towards balance except when there are truly exceptional extenuating circumstances, as in the case of Germany. For although modest deficits would be compatible in most countries with a stable debt to GDP ratio, a margin in the hand is useful for contingencies. Moreover the stronger the underlying budgetary posi-

## ECONOMIC VIEWPOINT

# Fiscal virtue under strain

By Samuel Brittan

### General government financial balances



Source: OECD, June, Economic Outlook

which would mean a small deficit measured by the more familiar Public Sector Borrowing Requirement. The surplus will be a victim of the delusion that "caring Toryism" can be had on the cheap.

The common-sense conclusion would be that countries with fiscal deficits should press on towards balance except when there are truly exceptional extenuating circumstances, as in the case of Germany. For although modest deficits would be compatible in most countries with a stable debt to GDP ratio, a margin in the hand is useful for contingencies. Moreover the stronger the underlying budgetary posi-

tion, the greater is the scope for allowing a swing into deficit during a recession.

Nevertheless many in the international economic establishment do not think this aim good enough and would like to see a dramatic drop in savings confuse total national savings with personal savings, which are only one component. For instance the US national savings ratio was about the same in 1981 and 1988, yet personal savings fell dramatically from 13 to 4 per cent of GDP.

It is not savings that have fallen but desire to invest that has risen. The OECD estimates that long-term interest rates

have, as a result, risen by 1 to 1.5 per cent since last autumn in Europe and Canada.

Many countries are working near the limits of their industrial capacity, while world productivity growth is still well below the rates achieved before the 1973 oil crisis. Another call on savings is the need to finance the current balance of payments deficits of countries such as the US, UK, Australia and some of the smaller European countries. There will also be the burden of financing reconstruction in eastern Europe, apart from eastern

Europe and the rest of the world.

The simple goal for fiscal policy is a public sector balance not dependent on privatisation and achieved over the average of a business cycle

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## OBSERVER

Another cup

■ "That isn't what I ordered," an elderly American told the waitress in a Lambeth cafe when she returned to his table carrying a tray. "I asked for coffee and milk, and that is coffee with milk added."

"So what's the difference?" the waitress asked. "My dear girl," the American said, "does woman and child mean the same as woman with child?"

Lucky boy

■ He's been called "Lucky Luckwell" and yesterday his luck was still holding. Mike Luckwell, former Stock Exchange blue button and feature film tea boy who sold his stake in Michael Green's Carlton Communication in 1986 for £25m made some more money yesterday.

He sold his 5 per cent stake in TV-am the breakfast television company for £6.7m. That was nearly 50 per cent more than he paid for the stake in May 1988. Earlier this year he resigned as chairman of Parallel Media Group, a sports sponsorship and television distribution company and sold his shareholding for a profit of £2m. The disposals suggest that he is clearing the decks for a run at an ITV franchise so that the 48-year-old Luckwell can make some really sensible money.

The man who built up the Moving Picture Company before it was acquired by Carlton said yesterday he was interested in either acquiring a commercial television company before next year's competitive tenders or taking part in the bidding round for a franchise.

Despite its appearance of being an East German product, the Mecklenburg Vorpommern festival is very much West German, from the blue-chip sponsors to the beer at the west-financed feast. Perhaps it is the sum of the new Germany, like the red VW Polo prominently parked outside Greifswald's St Nikolai Cathedral, the massive spire of which floats upwards in the romantic paintings of the Hanseatic town's

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TopicsCONSERVATIVE  
by Ted Honderich

Hornbeam

# Tough match for Argentina

Gary Mead looks at President Menem's first-year successes and the problems ahead

from the safety of the sidelines. Dissident colonels have not entirely faded from the scene. But they are weaker than at any time since Argentina's defeat in the 1982 Falklands war with Britain. According to unofficial estimates, in 1990 the armed forces face a 30 per cent budget cut, from 1989's relatively low level of 1.84 per cent of gross domestic product, itself half of 1981's figure.

Mr Menem has placated the military. Their calm is largely due to his having last October pardoned all but a handful of those involved in three military rebellions in 1987-88, and the "dirty war" disappearances of at least 9,000 people.

But no matter. Mr Menem's judgment may have been faulty, but for the vast majority of Argentines his nationalist spirit was what counted. Mr Menem once again showed himself adroit at that most necessary of all qualities for political survival in Argentina - a feeling for the mood of the moment, a common touch attuned to popular sentiment.

If he possesses a single characteristic which might see him through his remaining four years in the Casa Rosada, it is his willingness to shape himself and his policies to the perceived dominant current. Mr Menem calls it pragmatism. His many enemies term it a sell-out.

But although Mr Menem was elected from the ranks of Peronism, Latin America's very own chameleonic-like version of national socialism, his pre-election promises were so broadly defined as to be meaningless. It is difficult to label him a turn-coat, beyond vague promises of improved living standards and re-assured national pride, he had no platform.

Once in office, those hints of future bread and circuses evaporated. But despite his many contradictions, many Argentines may look back on Mr Menem's erratic and often unconsciously visible first year as a turning-point for their self-sabaged society.

One year ago Argentina was so low, there was scarcely any direction to go but up. It is now almost forgotten that Mr Menem took over government five months early, as the Alfonso administration helplessly floundered amidst the chaos of nation-wide food riots and monthly inflation of almost 200 per cent. A return to authoritarianism was then a tangible prospect. Simply to have survived was a notable victory for Mr Menem where, at the same time, rebellious quasi-fascist colonels continually sniped



Glyn Gemin

Menem: common touch still in tune with popular sentiment

received 10-year dollar-denominated interest-earning bonds.

That immediate, and so far lasting, freeze on capital circulation, combined with a refusal to print more currency to bail out bankrupt state companies, clashed Argentina's money supply and restored some financial calm. Foreign currency reserves have recovered to more than \$2bn.

In May, Argentina was officially welcomed back into the International Monetary Fund's (IMF) good books.

The new IMF seal of approval was granted on a previously suspended stand-by credit of \$300m.

After two years without any interest payments on their \$38bn share of Argentina's \$80bn foreign debt, commercial bankers also have some cause for joy.

At the last steering committee meeting of Argentina's commercial bank creditors, a leading US banker remarked of the Argentine negotiators, "at least the old arrogance has gone" - a view supported, no doubt, by the Menem government's agreement to make token monthly payments of \$40m on commercial bank debt.

Mr Menem has topped those achievements with a spectacular success in his privatisation programme. Sixty per cent of the notoriously inefficient telecommunications company

ENTEL was privatised at the end of June, resulting in an immediate annual saving to the government of \$1.46bn.

The sum ENTEL lost in 1989. More important, the terms of the deal enabled Argentina to clear

more than \$500m of debt in Latin America's largest debt-equity exchange to date.

The metamorphosis was furthered last week with the Buenos Aires summit between President Menem and President Fernando Collor de Mello of Brazil. Hard on the heels of President Bush's recent initiative to promote freer trade across the whole continent, the two leaders revived a dormant 1986 co-operation treaty, aiming at common economic community by 1995.

"I think that what we are

are seeing is the end of Argentina's adolescence. Of course, this place will never be Switzerland, but what Menem has done is to effect a very deep change in the nation's psyche."

But that optimistic view of an Argentine banker must be supported by clouds in the otherwise clear skies.

Mr Menem has so far not had to face much organised political opposition, an enviable position which is unlikely to last. The defeated Radical Party, still nominally led by the thoroughly discredited Raúl Alfonsín, has spent the

last year licking its wounds, promising but failing to conduct a post-mortem.

While many in Mr Menem's own Peronist party deeply dislike his espousal of modern capitalism, few are prepared openly to say so. Some of those who most opposed his nomination for the presidency, like Mr José Luis Manzano, leader of the Peronist bloc in Congress, have trimmed even more than Mr Menem, joining his bandwagon.

Nor has Mr Menem faced any serious trade union opposition, despite considerable disgruntlement at his indifference to the hopes of that bastion of Peronism: the trade union. Peronism is as broad a church as Radicalism; neither has developed a focal point for a credible anti-Menem opposition.

That as yet absent centre of discontent is likely to emerge as a result of the serious social consequences of Mr Menem's austerity programme, which needs years, rather than months of implementation before any upturn becomes apparent. Public health, education, housing and other social services have long passed the point of bankruptcy. Inflation is still smouldering at a monthly 14 per cent, despite an IMF-agreed target of 2 per cent a month between June and December. More than a quarter of the 12m workforce is either unemployed or working short time. Business confidence has not recuperated to the point where \$300m of flight capital might return.

Large-scale corruption at the highest levels of government is still the order of the day. The administration has procrastinated on legislation to reform trade union power. A Bill to curtail politically motivated industrial action has disappeared into the depths of Congress, from whence it may never re-emerge. Mr Menem promised to pursue and prosecute tax evasion - Argentina's version of malaria - which cripples the country but could be wiped out overnight if anyone was truly concerned to do so. That too has dissipated.

The most difficult but essential privatisations, of the daily \$1.5m loss-making railways in particular, are yet to come.

Thus it is only two cheers for Mr Menem. One is for having survived at all; two is for having made a fair start. His mandate has another four years to run. In this match he is referee, goalkeeper, and centre-forward and will have only himself to blame if the result is not in Argentina's favour.

## Corporate governance

# Why management must be accountable

By Sir Gordon White

and generous golden parachutes.

The incumbent management know how to look after themselves even if the cupboard is bare for their shareholders. This results in their becoming legitimate takeover targets for energetic managements bent on improving the performance of their assets. Takeovers in these cases are almost invariably hostile. They would be, wouldn't they? In fact, the term hostile takeover is misleading. All takeovers are agreed between the shareholders, the hostility comes from the incumbent management - sometimes with just cause but frequently not.

Mr Lipton makes much of a distinction between "agreed" and "hostile" takeovers, although it is clear he has made his reputation as a defender of incumbent managements. Efforts are made to label agreed offers (i.e. agreed between managements), us

The real issue is the position of bad managements. Poor performance makes them, justifiably, vulnerable to hostile takeover

difficult to achieve.

This argument raises many more questions that it seeks to answer. Who benefits from protecting bad management?

Who should judge whether management is good or bad? Who believes the long-term strategy will be correct if the short-term decisions have been wrong? Who is to say that the rewards of failure should be greater than the rewards of success? If your answer to these questions is that the management should be its own judge, you are in Mr Lipton's camp.

My view, to the contrary, is that management must be accountable to the shareholders. The conflict arises principally when the managers are not the owners, typically in mature industrial public companies where funding

ally incorporating protection for managements, as good, while hostile offers (because they challenge management's record) are deemed to be bad.

Institutions tend to be reluctant to intervene in corporate affairs and that reluctance may assist the agreed deal greatly, but being easier does not make it right or better. It is often not at all clear that the shareholders' interests are the only points of consideration. By comparison in terms of corporate democracy, a hostile offer conducted in public, rather than behind closed doors, involves all the shareholders in the choice between new and old managements. Now that is an exercise in corporate governance.

The author is chairman, Hanson Industries, New York.

## LETTERS

### Help for small investors

From Mr Fred Carr.

Sir, I write as a private client stockbroker concerning the report ("Treasury urges cuts in share deal costs," July 5) of the "challenge" from the Treasury to City stockbrokers to lower costs and make the equity market more accessible to small investors. It was also suggested that we should sharpen our marketing skills to entrench the shareholding habit.

Both propositions are questionable. First, the commissions charged by stockbrokers have to go for all manner of extra work arising before and after a transaction for which it is wholly impractical to invoice separately. Half a day spent in a private client stockbroker's office would make this obvious to anyone.

Second, marketing is not so much about creating needs but converting needs into wants. There is little point in trying to create a want for something that is not needed by most

small investors. What many of them probably need, and it cannot be put any stronger than that, is to have a greater proportion of their net marketable assets in equity-based investment.

The use of individual shares is seldom a satisfactory way to achieve this, because of the likelihood of incurring a higher degree of risk than a professional investor would find acceptable.

Quite apart from this, we should not be proselytising for wider share ownership. If we are to improve (or salvage) our professional reputation, we must not be biased in favour of individual shares, but must give objective "best" advice on the suitability of all forms of investment.

Shares, when all is said and done, are only a means to an end, not an end in themselves. Fred Carr,  
W.I. Carr (Investments),  
1 London Bridge, SE1

### Checking phantom phone calls

From Mr George Riche.

Sir, One of the causes of the problem reported by Emma Tucker ("Mystery of phantom phone calls," June 30) lies in the procedure used by British Telecom to investigate complaints about billing.

BT, like other telephone service providers the world over, uses special call-logging equipment within the subscriber's local telephone exchange to monitor the calls made to and from the complaining subscriber.

The information produced by this equipment is then assumed to be conclusive evidence as to what calls the subscriber has actually made.

A problem arises if there is a fault between the subscriber's premises and the local exchange. In such cases the

output from the normal billing equipment will agree with that from the call-logging equipment - but both could be wrong.

This phenomenon of a fault affecting both the normal and the test procedures is aggravated in many modern digital exchange designs, where the same hardware and similar software is used to produce both the normal billing information and the call-logging information.

A more convincing test of whether BT's equipment is at fault would be to temporarily install call-logging equipment in the subscriber's premises and to compare its output with that produced by the normal billing procedure.

George Riche,  
44 Bonham Road, SW2

### The Third World and the UN

From Professor H.W. Singer.

Sir, There can be no quarrel with the conclusion of your editorial comment ("Managing the new world," July 9) that it is time now to restore the United Nations to its assigned place in world affairs. In fact we have been suffering for many years from the black hole in the Bretton Woods system

where the UN ought to be. However, not many people in the South and not everybody in the North will agree with your diagnosis, attributing the ineffectiveness of the UN, apart from the Cold War, to the bad behaviour of Third World members who you say "use it as a forum for denouncing the real or imagined crimes of

imperialism rather than for seeking effective international co-operation."

The developing countries have been pressing in the UN for debt reduction, stabilisation of commodity prices, better access to markets in the OECD countries, etc. Even if the rhetoric may have been aggressive, the matters which they propose are not without substance. In fact there are some signs that the governments of the North are coming round to accepting some of the demands of the South as justified.

H.W. Singer,  
Institute of Development Studies,  
University of Sussex,  
Brighton

the UK will have the choice of eliminating our excess inflation or becoming increasingly uncompetitive. Our current inflation differential with Germany, if it persisted, would cause a worsening of UK competitiveness with Germany of 25 per cent by 1995. This would wreck swathes of manufacturing industry. So the excess inflation has to be curbed and we will be publishing a report on how best to do this shortly.

He does not seem to understand that inflation is at the root of the short-termism and high interest rates that are such a handicap to British business and particularly to the manufacturing sector.

Indeed, most of the appreciation in the so-called "real" exchange rate since 1976 quoted by Mr Mitchell has been caused not by a rising exchange rate but by high UK inflation. The pound has actually fallen by 36 per cent against the yen since 1976.

With full membership of the European Monetary System likely in the short term we in

the UK will have the choice of eliminating our excess inflation or becoming increasingly uncompetitive. Our current inflation differential with Germany, if it persisted, would cause a worsening of UK competitiveness with Germany of 25 per cent by 1995. This would wreck swathes of manufacturing industry. So the excess inflation has to be curbed and we will be publishing a report on how best to do this shortly.

Perhaps they could publish this route as we are sure all inhabitants of Heron Quay would be most thankful for the information.

G. Ford,  
Managing Director,  
Brown Shipton,  
4 Heron Quay, E14

We were not asked to participate in any survey and can only conclude that Peat Marwick McLintock (11 minutes from the Bank of England to Canary Wharf in the morning rush hour) have unlocked a route unknown to us.

Perhaps they could publish this route as we are sure all inhabitants of Heron Quay would be most thankful for the information.

G. Ford,  
Managing Director,  
Brown Shipton,  
4 Heron Quay, E14

Our experience on a journey shorter than that quoted is:

best time 15 minutes, average time 20 minutes.

Every day companies lose business or suffer damaged reputations by being unable to deal effectively with telephone enquiries.

Most of the time, they don't even know it's happening.

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### Engineers and industry

From Mr Ron Kirby.

Sir, The survey quoted by Mr Sabry-Grant (Letters, July 4) also reported that "as many as 70 per cent of graduating engineers opted for a career in industry." That statement shows the survey results in a different light.

On May 23 the FT published tabulated figures from a first destination survey covering all first degree engineering gradu-

ates entering UK employment in 1988. Some 78 per cent went into manufacturing and other industry; 12 per cent into accountancy and other financial areas; 7 per cent into public service; 2 per cent were classified as "others"; and 1 per cent went into education.

Ron Kirby,  
Director of Public Affairs,  
The Engineering Council,  
10 Maltravers Street, WC2

## Italy ready to approve bank reform

By John Wyles in Rome

ONE OF the most important reforms of the Italian banking system since the mid-1930s looks set to clear parliament today after two years of gestation which were seriously complicated by the vexed issue of privatisation.

The so-called "Amato Law" (after Mr Giuliano Amato, the Treasury Minister who sponsored the proposal in 1988) clears the way for the entry of private capital into the vast majority of Italy's 1,000 or so publicly owned banks and savings banks.

It encourages the public banks to transform themselves into joint stock companies, offers tax incentives to bank

mergers and creates the legal structure for "polyfunctional" banking under the umbrella of a bank holding company.

The legislation is seen as a vital element in the race to equip Italy's fragmented, politicised and scarcely profitable banking system with some of the qualities needed to compete in the European Community's new internal market.

It is expected to trigger a significant wave of bank mergers, particularly between the hundreds of small, rurally based local savings banks.

Since many of these form part of the foundations of the power base of Italy's dominant party, the Christian Democrats

(DC), the issue of privatisation loomed large over the Amato law, and for a time substantially hindered its parliamentary progress.

DC pressure proved strong enough to overcome both the Treasury and the Bank of Italy's resistance to a clause which establishes a 51 per cent minimum state holding in the public banks.

Majority private ownership can only be conceded in exceptional circumstances by a decision of the Italian cabinet in consultation with the central bank.

Although the political parties will still be in a position to determine appointments to the

top banking jobs, it is held that the new law will make it virtually impossible for the banks to be used as a source of cheap finance for the public sector as they were in the 1980s and 1970s.

Around L1.800bn (\$1.48bn) has been allocated by the new law for the government to participate in the capital-strengthening operations which are badly needed at some of the largest public banks, notably Banco di Napoli and Banco di Sicilia.

The issue as to what proportion of bank capital can be owned by private industrial companies has still to be determined.

## Nicaragua strike slides towards anarchy

By Tim Coone in Managua

A NINE-DAY strike by pro-Sandinista trades unions yesterday threatened to degenerate into anarchy after a night of heavy fighting in Managua, the Nicaraguan capital.

Automatic rifles, grenades and rockets were used in exchanges between armed right-wing supporters of President Violeta Chamorro's government and striking workers who have occupied workplaces and manned barricades in the

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Government information services were barely functioning yesterday. There were unofficial reports that at least one person had died and scores of people had been wounded. In the past nine days of mounting violence at least four people have been killed.

Sporadic fire continued yesterday as army bulldozers with armed escorts cleared barricades along the main thoroughfares through the capital. Although traffic was able to move, public transport remained paralysed and most commercial establishments, factories and government offices remained closed.

Conscious of the dangers of the country lurching towards

civil war, strike leaders called for a renewal of talks with the government and appealed to their supporters not to build new barricades.

Police and army units were moving cautiously round the city, attempting to separate the clashing factions rather than confront them head-on, in an effort to minimise the violence and bloodshed.

Mr Lucio Jimenez, the head of the CST, a Sandinista industrial trade union organisation and one of the general strike leaders, said on an opposition radio station on Tuesday night: "We are not looking for the defeat of the government. We are simply defending the rights of our workers. The aim of the strike is negotiation."

Instructions broadcast by a right-wing radio station on Tuesday night indicated that a military command structure, independent of the central government, was organising right-wing gunmen at a national level.

There were unconfirmed reports that two former Contra leaders were leading the armed strike-breakers at a central bus depot and in the east of the capital where fighting was heaviest on Tuesday night.



Armed anti-Sandinista elements prepare for a confrontation with the strikers

## G7 chiefs in farm deal

Continued from Page 1

at later conferences.

The communiqué supports action by the Paris Club of creditor nations to do more to address the debt burdens, implementing strong reform programmes.

The leaders endorse the current process of international policy co-ordination by finance ministers and central bankers without making any new commitments.

The communiqué notes that "inflation" although considerably lower than in the early 1980s, is a matter of serious concern in some countries and requires continued vigilance.

The communiqué also contains references to strong action in combating money laundering in association with international drug trafficking.

## PVC maker may be sold

Continued from Page 1

Continued from Page 1

A combined EVC/Occidental PVC operation would have a production capacity of about 2m tonnes a year, roughly one tenth of world PVC output.

Mr Hirl said he had discussed the possible sale in detail with Sir Denys at a meeting in the US earlier this year. Mr Hirl said he was "keeping in touch" with ICI's representatives in the US on the matter.

In recent years Occidental has bucked the trend among many large chemicals groups and emphasised in its product strategies bulk materials such as PVC and ethylene. Much of the rest of the chemical industry has, like ICI, backed away from these areas to concentrate on speciality, low-volume products.

## Ligachev seeks party post

Continued from Page 1

Continued from Page 1

"I think there is an overwhelming majority supporting the principles of Marxism-Leninism," he declared, suggesting that his rival might be less ideologically sound. "People are trying to frighten us with a split."

He insisted on his loyalty to Mr Gorbachev — although the Soviet leader made his backing for Mr Ivashko beyond doubt — saying they had only tactical differences. "We have had disagreements on tactics, but we have never had a critical divide," he said.

Yet throughout the congress he has made his underlying opposition clear to the radicalism of Mr Gorbachev's socialist revisions, suggesting that they were no more than improvisation in the party.

He has also spoken out against any swift move to a market economy, to the obvious delight of most of the audience. "The question today is clear. Either the USSR ceases to exist as a socialist multi-national country, or it retains its worthy place among powers that are at the forefront of human civilisation," he told the congress on Wednesday.

The irony of the divide between Mr Ligachev and Mr Ivashko is that both are conservatives.

However, Mr Ligachev is seen as a true ideological conservative, whereas Mr Ivashko belongs to the new breed of pragmatic neo-conservatives, paying great lip service to the need for perestroika.

The third candidate, Mr Anatoly Dudryev, rector of the Leningrad technology institute, is scarcely a serious representative of the radicals in the party.

## Bank of England chief warns against two-speed EMU

By Anthony Robinson in Strasbourg

MR Robin Leigh-Pemberton, Governor of the Bank of England, yesterday warned of the divisive consequences of a two-speed approach to European Monetary Union.

Speaking at a meeting of the European Currency Intergroup in the European Parliament in Strasbourg, the governor put forward what he called "the economic case for a gradualist approach to monetary union" as set out in the UK plan announced last month by Mr John Major, Chancellor of the Exchequer.

Rejecting criticism that Britain was "dragging its heels" on integration, the governor warned that what he called "the activist" approach failed to take sufficient account of structural differences between European Community countries and slow progress towards achieving "genuinely free, open and integrated markets" by 1992.

He emphasised that monetary union would entail unified interest rates throughout the EC.

"Too early a move to monetary union and interest rates would not offer a smooth path to price stability," he said. "For the time being it

is better to retain the flexibility that allows different interest rates in our different countries as a whole."

The Governor's remarks are a response to remarks by Mr Karl-Otto Pohl, president of the German Bundesbank, that monetary union might start with a small group of countries sharing a low rate of inflation.

"I think that such a development would be very unfortunate for Europe to say the least," the governor said.

By contrast, he said, "the hard Ecu could potentially have a very powerful unifying effect on monetary policy in the Community as a whole, increasing over time as hard Ecu holdings built up."

It would be claimed, "avoid putting the ultimate goal of monetary union in jeopardy and be a way forward beyond stage one for all members of the Community."

## China tries U-turn to salvage its tottering economy

By Collins Macdougall in London

CHINA HAS announced a new plan to salvage its tottering economy and stimulate production.

Combined with earlier measures to pump in funds to relieve a cash crisis, it is effectively a U-turn from the "austerity policy" imposed in autumn 1988 to slash inflation and is likely to lead to more of the "stop-go" cycle which has afflicted China throughout the 1980s.

Li Peng, the Premier, speaking yesterday on television, declared that the government would adopt a five-point plan for the next six months. He admitted that the situation was serious, and that the retail market was sluggish, industrial products overstocked, productivity down and government revenue inadequate.

This plan appears to contradict the policy put forward by Wang Bingjian, the Finance Minister, last Sunday. In a speech to a finance meeting in Peking, Wang stressed that China should continue with its retrenchment to avert inflation while making industry and revenue collection more efficient.

Though the alarming state of China's economy is certain to have caused debate among the Peking leadership, it is unusual for senior members of the government to contradict one another within a few days.

The plan outlined by Li is to include lower interest rates on loans to state enterprises to reduce their debt burden, and new loans to enterprises totalling 5bn yuan (\$1.07bn).

This would resolve the so-called "debt triangle", the inability of enterprises to pay each other which has increasingly blighted industry in the past year. The new loans would also help to ensure a good harvest and prevent floods.

At the same time, Li said, the plan would keep inflation below 10 per cent and enterprises could hold down their prices.

Wang, however, though noting that the state of the economy was "grim", urged that China adhere to the "principle of retrenchment" in both finance and credit.

He said: "If we relax our financial and credit control in such a situation to stimulate demand artificially, we inevitably will find ourselves in an abnormal cycle of inflation-recession-inflation."

Wang's picture of the economy was uniformly bad, with every indicator he revealed underlining the seriousness of China's situation.

Expenditures and subsidies rose, he noted, and tax and profits remitted to the state fell, while the number of state-owned enterprises making a loss rose from 20 per cent in 1989 to 34 per cent in the first half of 1990.

THE LEX COLUMN

## A blurred picture from Granada

If one needed further proof

that leisure was not a contracyclical industry, Granada was on hand to provide it yesterday. The interim pre-tax profits figures may have matched expectations; but the company required an unexpected £9m swing on pension payments to achieve it. Coupled with a change in depreciation policy on video recorders, the result has been to increase market cynicism about Granada's published figures. The fact that the group's problems range right across its businesses must cast doubt on the strength of the management. And even the company's strategy, which had seemed clear and positive after the failure of the Rank bid in 1986, is now coming into question.

The theory was that Granada's cash-generating rental business would enable the group to invest in high growth areas. But the rental operation is now absorbing cash and some of the growth businesses have stubbornly refused to grow.

The future for the television franchise in the 1990s looks dull, given the increased competition for advertising revenue. And the company has yet to see much of a return from its splurge on capital expenditure over the last few years.

To add to all the worries, gearing should reach 80 per cent by the end of the financial year and the £180m potential exposure to BSB sits heavily on and off the balance sheet. Assuming pre-tax profits of £14.5m this year, the shares do not look particularly cheap on a prospective p/e of 8. But if the final dividend is maintained, the yield of 7.5 per cent should at least lend support.

This seems little room for legal action over this, if only because the chief losers from the whole transaction were the retail industry as a whole.

It may yet turn out that Dixons' great advantage was in running into trouble early.

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Earnings per share slumped to 73 cents from 96 cents.

This brought first-half net profits for the Dayton, Ohio-based group to \$85.6m, or \$1.35 a share, against \$114.8m, or \$1.77, and sales to \$2.57bn compared with \$2.34bn.

Mead ascribed the fall in profits to temporary operating problems at its Escanaba, Michigan, and Chillicothe, Ohio, mills, despite strong performance by its packaging and paperboard activities.

Mead tumbles in  
second quarter

MEAD Corp, a leading US integrated producer of white papers, paperboard and construction materials, posted a sharp fall in second-quarter net profits to \$46.1m from \$62.2m, on sales which edged up to \$1.22bn from \$1.21bn, Reuter reports.

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## Molson in C\$300m debenture, share issue

By Bernard Simon in Toronto

MOLSON Companies, the diversified Canadian brewer which is a close ally of the Elders group of Australia, plans to issue C\$300m in equity and redeemable debentures in what is widely seen as a prelude to a large cross-border acquisition.

Half the amount will be raised through a public offering of 4m non-voting shares at a price of C\$87.02 each. The remaining C\$150m will come from an issue of floating-rate debentures redeemable at any time after November 1. Molson will be able to force debenture holders to use the proceeds of the redemption to buy non-voting, common shares, if it needs to expand its equity base as a

result of a beer acquisition.

The shares and debentures are being issued through a group of securities dealers led by RBC Dominion Securities and Gordon Capital, both of Toronto.

Molson said that the proceeds of the offering will be used to expand its existing businesses.

The company indicated recently that Britain is its primary target for expansion outside North America. But analysts in Toronto also speculate that Molson may be planning a bid for Czechoslovakia's biggest brewery, Pilsner Urquell, or to make an investment in part of the financially troubled Elders group. Molson already

owns 6 per cent of Harbin Holdings, Elders' holding company.

Molson's beer arm became Canada's biggest brewer last year following its merger with the North American brewing operations of Elders UKL. The joint venture, known as Molson Breweries, is equally controlled by the Canadian and Australian companies. The group owns nine breweries with a capacity of 1.6m hectolitres, and a 52 per cent share of domestic brewer's sales in Canada. It is the third largest foreign beer supplier to the US.

Molson has interests in cleaning and sanitising products, hardware and construction supplies, sports and entertainment.

Journal advertising lineage declined 8.7 per cent in the second quarter and was off 6.4 per cent in the first six months.

Gaming side hurts Hilton Hotels

A DROP in gaming profits caused Hilton Hotels, the Beverly Hills-based chain, to suffer a 9 per cent fall in second-quarter net income to \$38.2m or 75 cents a share, on revenues of \$273.8m against \$265m, writes Alan Friedman.

The company has been on and off the auction block for several months, with a decision taken in March not to sell because of the disappointing level of bids received.

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STATEMENT OF CONDITION, JUNE 30, 1990

ASSETS	
Cash and Due from Banks	\$ 260,036,921
U.S. Government Securities, Direct and Guaranteed	154,161,497
State and Municipal Securities	50,870,161
Federal Funds Sold	95,250,000
Loans and Discounts	489,840,814
Customers' Liability on Acceptances	23,119,733
Interest and Other Receivables	31,363,189
Premises and Equipment, net	31,430,041
Other Assets	12,296,161
	<b>\$1,148,387,517</b>

LIABILITIES	
Deposits	\$ 852,733,926
Federal Funds Purchased and Securities Sold Under Agreement to Repurchase	42,805,000
Acceptances: Less Amount in Portfolio	23,119,733
Accrued Expenses	16,799,506
Other Liabilities	8,780,350
Capital	\$30,000,000
Surplus	67,050,000
	<b>103,050,000</b>
	<b>\$1,148,387,517</b>

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## Gardini prepares to oust Eni directors from venture

By John Wyles in Rome



Raul Gardini: denied necessary two-thirds majority

meeting for adoption of the business plan.

The Cognetti strategy is

based on investments of

Chase Banque de Commerce in

Belgium and Credito Bergamasco in

Italy, had been in negotiations

with the Spanish authorities.

Credit Lyonnais will take over the 83

per cent controlling stake held

by Banco Santander in BCE.

which has 111 branches spread

widely over the country and

total assets of Pt163.2bn

(\$1.63bn).

Credit Lyonnais, which has

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## INTERNATIONAL COMPANIES AND FINANCE

**Mahindra drops 'hostile' director**

By R. C. Murthy in Bombay

MAHINDRA and Mahindra, India's largest light vehicle and tractor manufacturing company, has decided to drop from its board Mr Satish Malhotra only eight months after he was elected as a director with the intention of helping to fortify the management against takeover threats.

The decision was made on the advice of Mr Keshub Mahindra, its chairman, who now sees Mr Malhotra's intentions as hostile to the company after a surprise stake-building exercise.

Mr Malhotra, chairman of Empire Industries, a medium-sized Bombay business group, is related to the Mahindras through the marriage of his daughter. The co-option of him and Mr Anand Mahindra to the M&M board last November triggered a family feud over the successor to Mr Keshub Mahindra.

The management had tried to fortify its position by allotting the unscripted portion of a Rs2bn convertible debenture issue last November to the Empire group, which would have a 4.2 per cent equity stake after conversion two years later. The allotment was made on the express understanding that Empire would just park the funds in debentures to ward off take-over threats.

Mr Malhotra later moved to lift Empire's stake to more than 13 per cent through market purchases and a complicated deal with an expatriate Indian and a US company.

Mr Malhotra met officials of the Securities and Exchange Board of India (Sebi) last week, which he says was only to seek clarifications on the country's new takeover code. However, others allege he was seeking to register his 13 per cent stake - the guidelines require Sebi to be notified of purchases involving more than a 1 per cent shareholding in a public company.

At the shareholders' meeting in August the board is to retain its endorsement for Mr Anand Mahindra, a nephew of the chairman.

McArd, sales of which rose 37 per cent to Rs.21bn (\$532m) in the year to March, has interests in vehicles, steel, machine tools and electronics. Pre-tax profits were up 20 per cent, to Rs188.7m, and net earnings 22 per cent higher at Rs169.8m.

**Constar's PET drinks to growth**

Peter Marsh reviews the progress of the US plastic bottle maker

Pick up a bottle of fizzy drink in either the US or Europe and you have a good chance of coming into contact with a product made by Constar International, the largest US maker of plastic containers.

Few people have heard of Chattanooga-based Constar, which was established in 1927 as Allied International. Its name is easily confused with the series of Comstar space satellites which the US ejected into orbit during the late 1970s.

Despite its relative anonymity the company - formerly called Dorsey, it took the Constar name in 1987 - has seen rocketing growth in the US thanks largely to the soaring demand in plastic packaging.

Most of Constar's expansion is due to heavy use in the past few years of containers made from polyethylene terephthalate (PET), which accounted for two-thirds of its 1989 sales.

In the past year, however, growth in demand for PET bottles in the North America has started to wane. As a result the company has turned its attention to Europe.

Last year Constar formed a joint venture in Europe with two other groups. In a matter of months this has become the continent's largest maker of PET containers. It claims a fifth of the west European market in these products worth about \$500m a year.

The European joint venture, called Wellstar, has as its other partners Wellman, a US plastics company which specialises in PET recycling, and Enimont, the biggest Italian chemicals group. Constar and Wellman each own 44 per cent and Enimont has the remaining 12 per cent.

Wellstar has built up its presence in Europe by buying five European PET-packaging plants from existing operators for \$70m. Two of the factories are in the Netherlands, two in Britain and one in France.

Mr Charles Casey, a packaging industry veteran and chairman of Constar since 1988, says his company is looking for further acquisitions in Europe via the Wellstar consortium.



Charles Casey: looking for further acquisitions in Europe

"We want to take advantage of the opportunities," says Mr Casey. He reckons PET bottle demand in Europe may grow over the next few years at an annual rate of up to 20 per cent, mirroring the expansion seen in the US during 1989.

Constar's annual sales have climbed from \$372m in 1986 to \$542m in 1989, all of this coming from the US. Besides PET containers, the company also makes packaging made from other plastics such as polyethylene and polypropylene.

As Dorsey, it was a run-of-the-mill US conglomerate. It had interests in a number of manufacturing activities including cargo trailers, glassware, restaurants as well as plastics products. The name change accompanied a company decision to focus exclusively on plastic containers.

PET is a clear, hard plastic which constitutes a relatively minor part of the world's \$100bn-a-year plastics industry. Its first large-scale applications in packaging appeared as recently as the 1970s.

Annual PET use in plastic bottles and other containers in the US doubled between 1985 to 1989, to about 500,000 tonnes - or roughly a quarter of all plastics used in containers. Some 7bn PET bottles, mainly for soft drinks, were made in the US last year, twice the number at the beginning of the 1980s.

Total PET container sales in the US in 1989 were about \$2bn.

The surge in use of PET bottles in the US has been good not only for Constar and its main rivals such as Johnson Controls, another big US maker of PET packaging, but for the suppliers of the plastic itself. Large PET makers such as the US' Eastman Kodak, West Germany's Hoechst and Imperial Chemical Industries

of Britain, have expanded production to meet demand.

But after all the growth in the US, the market has slowed down in the past year or so. PET bottle sales in the US look like expanding at only a few per cent a year during the 1990s, partly because of competition from other packaging suppliers such as makers of soft-drink cans.

Another factor has been the upsurge in interest in environmental matters. Plastics packaging adds up to a highly visible form of refuse. Some consumers appear to be cutting back on PET-bottle purchases as a way of easing the pressure on waste-dumping sites.

PET is relatively easy to recycle, which explains why Wellman has created a large business in the US - which it is trying to expand to Europe - in converting used PET bottles into new products. But generally the PET recycled in this way contains impurities. So it cannot be used in new bottles or other forms of packaging which hold food and drink, but instead ends up in products such as oil containers or building materials.

Mr Casey is not disheartened, however, by the bleaker outlook in North America for conventional PET bottles for soft drinks. He thinks a big potential exists for growth in forms of plastics packaging where PET use is underdeveloped. This applies particularly to certain food applications; consumers have only recently started to get used to seeing, for instance, plastic containers for peanut butter rather than glass jars.

The Constar chairman is especially excited by a new technology invented by Constar for forming PET bottles so that they can withstand high temperatures without melting.

That immediately opens the way to using the plastic for items - tomato ketchup and apple juice for example - which are normally poured hot into their containers on the packaging line and for which plastics have in the past been inappropriate. Mr Casey is licking his lips in anticipation.

**Former head of Hooker bankrupt**

MR GEORGE Herscu, the former head of Hooker, the collapsed Australian property and retail group, has declared himself bankrupt with debts of about A\$22m. According to Mr Herscu's statement of affairs, the biggest unsecured creditor is Australia and New Zealand Banking Group, which is owed A\$12m. His total liabilities amount to A\$496.8m. These compare with assets owned by Mr Herscu and his wife Shelle of just A\$212,000, including a Rolls-Royce, a Cadillac and a 35 per cent share in a racehorse.

Hooker's failure followed a push into US retailing and property under Mr Herscu's direction in the late 1980s.

**Court halts Metal Closures resolution**

By Philip Gavith in Johannesburg

THE RAND Supreme Court yesterday granted an interim interdict restraining the Registrar of Companies from registering the special resolutions passed on Tuesday at a shareholders' meeting of Metal Closures Group South Africa.

The resolutions sought to buy out the minorities in the company following the takeover of the UK-based Metal Closures parent earlier this year by Wassall, a British multi-national.

Opposition arose on the grounds that the offer in effect expropriated the shares of minorities at an unfavorable price. Deferring proceedings until August 1, Mr Justice Levy said there were important legal and commercial issues at stake and the matter should not be treated lightly.

**Nippon Steel to investigate US computer market**

NIPPON STEEL of Japan has set up a company in Santa Ana, California, to examine the US market for personal computers, Reuter reports from Tokyo.

A company official said the unit, NS Computer Systems, would look at the possibility of production and sales of personal computers in the US and may search for local partners.

Nippon Steel does not now manufacture personal computers but is considering doing so and could enter the US market before the Japanese market, the official said.

It has, however, been producing engineering workstations and mini-supercomputers since the mid-1980s.

Swilynn to bid for Teletech

SWILYNN International Holdings, a Hong Kong video cassette manufacturer, is to make a general offer for Teletech International Holdings, a local electronics manufacturer, Reuter reports from Hong Kong.

A Stock Exchange statement said Swilynn will offer HK\$4.50 in cash plus two Swilynn shares for every 10 shares of Teletech. Analysts estimated Swilynn now controls about 20 per cent of the issued capital of Teletech.

Trading in shares of Swilynn and Teletech was suspended yesterday at the companies' request. On Tuesday, Swilynn ended 10 cents down at HK\$6.80 per share and Teletech closed at HK\$1.47, down 33 cents.

**Nissel Electric Co., Ltd.**

Tokyo, Japan

has acquired

**Arcotronics**

from

**Black & Decker Corporation**

The undersigned assisted in the negotiations and acted as financial advisor to Nissel Electric Co., Ltd. in this transaction.

**Sanwa Bank Merchant Banking Group**

April 1990

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Groupe des Assurances Nationales

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July 12, 1990



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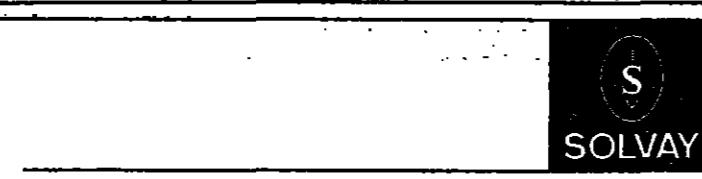
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### THE SOLVAY GROUP IN 1989

#### LETTER TO OUR SHAREHOLDERS

##### Consolidated results up 10.6 %

The Solvay Group continued to progress in 1989, despite a less favorable economic climate than in 1988.

Total consolidated sales reached 256.8 billion BEF, an increase of 13.3 %, while consolidated net profit, at 16.71 billion BEF, showed a rise of 10.6 % over the prior year.

The improvement in the consolidated net result stems from a slight increase in net operating income coupled with a reduction in exceptional charges. The tax charge is also significantly lower.

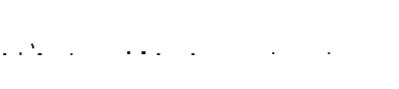
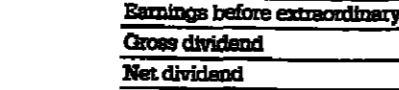
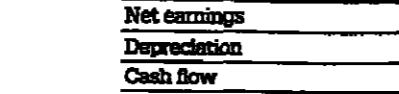
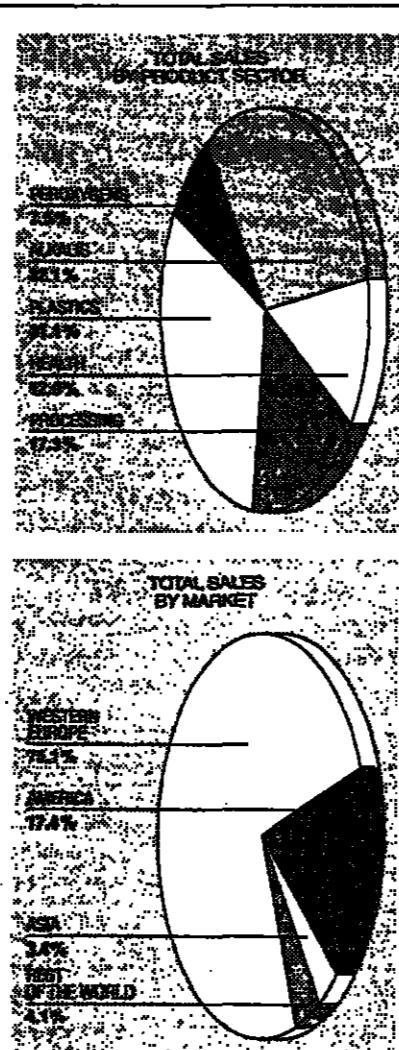
Consolidated cash flow in 1988 was indicated, principally due to the sale of a significant shareholding (CCPC) and particularly good results in Plastics. Depreciation in 1989 includes an exceptional depreciation of goodwill of 0.5 billion BEF, compared to a similar exceptional depreciation of 5.26 billion BEF in 1988.

The improvement in operating results was due to generally good performances in Alkalies and Peroxygens, a mixed evolution in Plastics and Processing and a reduction in Health Products associated with the significant effort undertaken to promote the future growth of this sector.

##### New investments up 19.9 %

In order to ensure the continued expansion of the Group, and to reinforce its position in world markets, the Board of Directors approved an extremely large investment programme worth 38 billion BEF in 1990 versus 30.8 billion BEF in 1989. In addition total spending approved for research and development in 1990 amount to 13.3 billion BEF against 12 billion BEF in 1989.

These investments are spread throughout the 5 sectors of activity of the Group. They will help to increase the share of high value added products, to further insure protection of the environment and the safety of our staff, plants and products.





## UK COMPANY NEWS

Current year is important in deciding future of US operations

## Dixons beats defence forecast with £80m

By Maggie Urry

DIXONS, which claims to be the largest electrical retailer in the world, yesterday beat by £10m the profit forecast made in January in defence of the £268m bid from Kingfisher.

The bid was later blocked by the Monopolies and Mergers Commission.

Pre-tax profits for the year to April 26 were £20.1m, compared to a forecast £7.0m, and £7.4m in the previous year. The share gained 4p to 143p.

Mr Stanley Kalms, chairman, said the main reason for beating the forecast was a better-than-expected result from the UK chain Dixons and Currys.

This had been buoyed by significant gross margin gains achieved through greater efficiency, less postage, shrinkage and similar measures.

These results emphasize the resilience of the group in difficult retail markets, and its potential to produce excellent returns for shareholders when more favourable trading conditions, he said. Current trading in the UK was slightly below budget, but was up in the US.

A £9.4m extraordinary debit related to the costs of defending the bid, Mr Kalms said that cost, which contained an element of success fees, seemed a waste of money in hindsight and that the bid was water under the bridge now.

Looking ahead he said the group was discussing possible common ground with other European retailers, to see if they could form a group to counter the growing power of the manufacturers which supply them.

Group sales rose by 0.9 per cent to £1.5bn. Profits from a pension fund holiday, worth £2.3m; a profit of £3.1m from a discontinued business; and a £10m write-back from the surplus on the extended warranty business.

In the UK retail division, sales were down 6.5 per cent to £1.1bn, with like-for-like sales down 6 per cent. Mr Kalms said the group had not lost market share. He said the market for brown goods was up by 4 per cent while that for white goods was down 6 per cent. UK retail profits were £48.9m (£43.6m), including profits from the financial services side — taking in sales of extended warranties — of £3.7m (£3.5m).

Excluding that UK retail profits were £11.1m, down from £20.1m, but well above the £3m included in the defence forecast. The profit was helped by the completion in the second half of the integration of Dixons and Currys operations, although there was a £2m non-

recurring cost relating to that.

In the US, where Dixons

operates the Silo chain, sales were 14 per cent higher at \$555.8m but pre-tax profits were 26 per cent lower at \$10.6m (£14.4m) though this was slightly better than the £10m forecast in the defence.

However, Mr Kalms said the US business had not yet made the "breakthrough" he had hoped for. While the business on the west coast, where the group has mature stores, was good, the mid-west market was poor and the east only fair. Where the chain had opened in a new area it was taking up to five years for the stores to reach maturity. He said the current year would be an important one, and if the US chain still failed to reach an adequate level of profitability the group may consider reducing the chain, perhaps by a quarter.

The property division increased profits to £20.6m (£20.4m) with two thirds of profits coming from the UK.

The current year would see a switch to the bulk of profits made overseas, with 85 per cent of the current developments in Europe, where markets were stronger than in the UK. Mr Kalms said the group had no exposure to the depressed London City or Docklands markets.

The group's balance sheet was 15 per cent geared at the year end. "We are not short of money," said Mr Kalms.

Earnings per share were

12.5p, a rise of 3.6 per cent, and well ahead of the 11p forecast in January. A final dividend of 4p is proposed, to give a total for the year of 5.6p as forecast. See Lex

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# Flying in the face of peace on a wing and a prayer

Paul Betts on problems facing the aero-engine industry, especially Rolls-Royce, the smallest big player

**T**HE "peace dividend" of détente is turning into a "peace debt" for the world's three principal aero-engine manufacturers: Rolls-Royce, General Electric and Pratt & Whitney of the US.

Rolls-Royce, the smallest of the big three aircraft engine makers, has already warned of possible restructuring at its military engine facility at Bristol, which employs about 8,000 people, and is placing increasing emphasis on its civil engine business based in Derby where there is a workforce of 13,500.

Lord Tombs, chairman of Rolls-Royce, confirmed that there would be a "pinchback" at the company's military engine operations at Bristol which would, however, be offset by the growth of civil

in the latest issue of the company's internal newspaper, Mr Colin Green, director of the group's military engines division, puts the issue even more bluntly.

The Government's decision to cancel 33 Tornado aircraft is "a heavy blow to the military engine group and the Bristol facility", he says. As a result, cutbacks in RB199 engine production is taking effect immediately.

Military engine sales accounted for about 25 per cent of Rolls-Royce's total turnover

of £2.95bn last year. The Tornado programme accounted for about 35 per cent of Rolls-Royce's military sales and about 20 per cent of this involved engines for new Tornado aircraft.

Although Rolls-Royce has a 33 per cent share in the Tornado engine, it has long been one of the most profitable programmes for the UK group. Its earlier-than-anticipated rundown — due not only to the UK cancellation of the 33 combat aircraft but also to the likely cancellation of additional orders from Saudi Arabia — is now expected to lead to a capacity gap between the end of Tornado and RB199 engine deliveries and the eventual production build-up for the European Fighter Aircraft and the E-200 engine.

Although Rolls-Royce, like other defence contractors, has been taken by surprise by the speed of détente, the company appears confident it can address the new situation in the aero-engine market. For some time, Lord Tombs explains, Rolls-Royce has sought to broaden its business base both by diversification into new engineering sectors and by enlarging its market and partnerships in the growing civil engine business.

This strategy has involved the acquisition of the NEI engineering group and a drive in widely different markets such as consumer goods. Lord Tombs believes more

emphasis will now be placed on cheaper military aircraft like the Hawk and on helicopters. Rolls-Royce is strongly placed in these markets. To some extent this may help compensate for the rundown in Tornado business. At the same time, the company is in bidding additional civil work to Bristol to help offset the decline in military production.

This commercial engine strategy has helped Rolls-Royce expand its overall market base and the group is now challenging two of its larger US rivals for a big slice of the emerging market for large wide-bodied jets. Rolls-Royce believes wide-bodied aircraft will account for about 52 per cent of the £100bn airliner market between now and 2004.

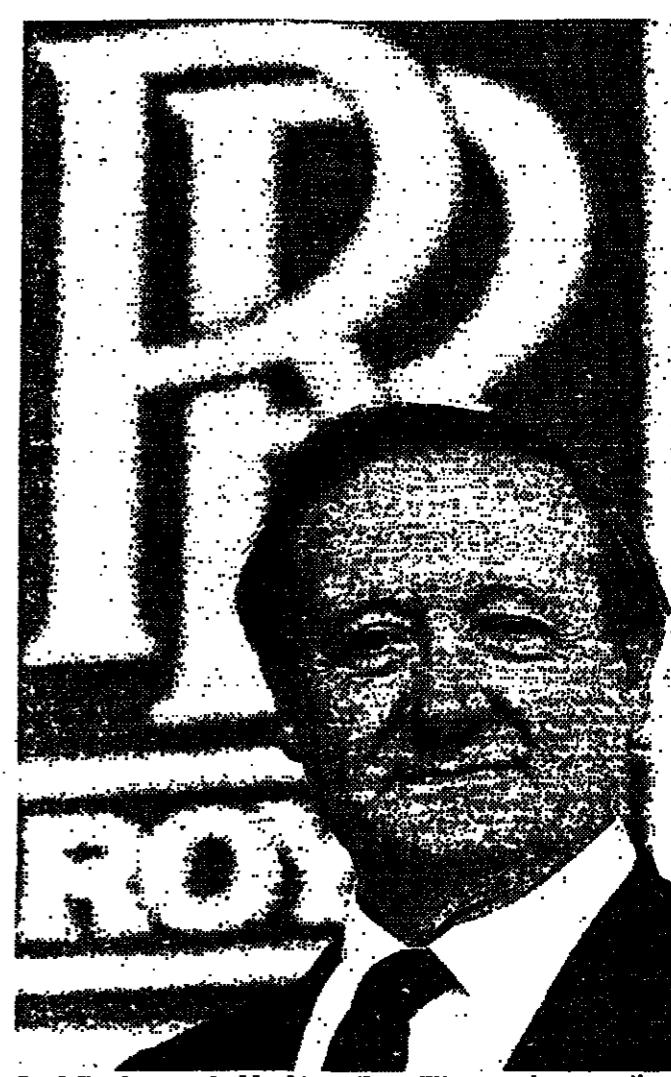
Rolls-Royce's key card in this market is its new Trent engine which is scheduled to run for the first time in August. The Trent is the big thrust derivative of the company's RB211 family. But although Rolls-Royce claims to be ahead of its US rivals in the big thrust engine market, both GE and Pratt & Whitney are intensifying the competitive pressures in the big engine market which is likely to make

life difficult for Rolls-Royce. Both GE and Pratt & Whitney are, like Rolls-Royce, also expected to put increasing emphasis on commercial engine operations because of the "peace debt" in the military end of the business. Competition is thus assuming new heights of ferocity in the traditionally cut-throat commercial aero-engine market. Moreover, Rolls-Royce can only expand its market base by eating into traditional customers of GE or Pratt & Whitney.

Rolls-Royce and its two other US rivals are now jostling to win engine orders for the McDonnell Douglas MD11 trijet and the Airbus A330 wide-bodied twinjet as well as seeking to become the first engine on the new wide-bodied plane Boeing is expected to launch later this year.

At the same time, the three engine makers are continuing to battle to expand or protect their positions on Boeing 747-400 jumbos as well as smaller aircraft orders. Rolls-Royce recently won significant Boeing 747-400 engine orders from British Airways and Air India, but its US competitors have also been clinching big orders of late.

Part of the Rolls-Royce strategy is to expand its market base and spread the huge financial risks associated with commercial engine programmes has



Lord Tombs: a "pinchback" at the military engine operations would be offset by the growth of civil engines

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the annual accounts. The dates are available as to whether the dividends are interim or final and the subscription rights are general or based mainly on last year's financial results.	
Amstelbacher (Henry)	July 18
Bullough & Sons	July 23
Chadwick (James)	July 18
Platinum Mining	July 18
Wace	Aug 29
ATP Communications	July 27
Triplex Lloyd Wood (John D)	July 24

## COMPANY NOTICES

### TRONOH MINES MALAYSIA BERHAD (incorporated in Malaysia)

#### NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Company will be held at the PNB Chambers, 2nd Floor, Menara PNB, 101, Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia, on Tuesday, 1st August 1990 at 11.00 a.m. for the purpose of considering, and if thought fit, passing the following resolutions:

##### ORDINARY RESOLUTION 1

That the Company do hereby approve and adopt the Sale Agreement for shares in Pioneer Mineral Exploration Limited Dated 19th April, 1990 between the Company, Malaysia Mining Corporation Berhad (MMC), Pioneer Concrete Finance Limited and Pioneer Mineral Exploration Limited whereby the Company will sell to MMC all shares in Pioneer Mineral Exploration Limited 43,907,785 fully paid ordinary shares of A\$0.50 each at A\$0.95 each representing approximately 30% of the issued share capital of Pioneer Mineral Exploration Limited for a total cash consideration of A\$41,746,75 of which A\$27,008,000 will be paid to the Company and A\$14,738.75 to the other shareholders and be hereby authorised to give effect to the aforesaid Sale Agreement with full power to assent to any modifications, variations including the mode of satisfaction of the consideration and amendments, as they may desire, if expedient and as may be required by the relevant authorities.

##### ORDINARY RESOLUTION 2

That the Directors do hereby approve of the Ordinary Resolution 1 above and for the purpose of holding 43,907,785 fully paid ordinary shares of A\$0.50 in Pioneer Mineral Exploration Limited, an offshoot investment company to be incorporated the equity of which shall be held by the Company and the other in the ratio of 100% THAT the Directors be and are hereby authorised to call a meeting of the shareholders and to all such other things necessary or pursuant hereof or in connection therewith in relation to this ordinary resolution.

By order of the Board  
Wan Mohamed Wan Yusoff  
Azina Abdul Aziz  
Secretaries

Kuala Lumpur  
12th July, 1990

Notes:  
1. A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.  
2. A form of proxy to be valid must reach the Malaysian Registrars' office at 32nd Floor, Menara PNB, 101, Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia or the United Kingdom Registrars' office at Barclays Bank plc, 25 Minster Lane, London EC3V 8EP, 1PL, not less than 48 hours before the meeting.

### HILL SAMUEL FINANCE B.V. TO THE HOLDERS OF THE U.S.\$20,000,000 FLOATING RATE NOTES DUE 1995

Copies of the report and accounts of Hill Samuel Finance B.V. for the year ended 31st October 1989 are available from the Secretary, Hill Samuel Finance B.V., 25 Minster Lane, London EC3V 8EP, U.K.

TSB HILL SAMUEL BANK  
HOLDING COMPANY plc  
TO THE HOLDERS OF THE U.S.\$10,000,000  
FLOATING RATE NOTES DUE 1995

Copies of the report and accounts of TSB Hill Samuel Holding Company plc for the year ended 31st October 1989 are available upon application to the Secretary, TSB Group plc, 25 Minster Lane, London EC3V 8EP, U.K.

## EDUCATION

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## PERSONAL

### KNIGHTHOOD

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### PUBLIC SPEAKING

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MALCOLM RUTT ON JULY 17TH personally in hospital, Raymond Barwell aged 85 of Chester, formerly Dept. Chairman of NBS Bank plc. Beloved husband of Wendy, died 1st July 1990. Interment, St. Cuthberts, Henderholt, Chester on Friday July 19th at 1 p.m. Flowers to, Thomsbury, 13 Curzon, Park North, Chester CH4 8AY.

## GROWING BUSINESS

The Financial Times propose to publish a Survey on the above on 23rd July 1990

For a full editorial synopsis and advertisement details, please contact:  
Antony Carbone  
on 071-873 3412  
or write to him at:

Number One, Southwark Bridge, London SE1 9HL.

### FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## Difficult trading conditions hit Granada

By Nikki Tait

**G**RANADA, the TV, leisure and computer services group, yesterday reported a 12 per cent downturn in profits before tax in the six months to April 14. The pre-tax figure of £63.3m compares with the £71.6m scored in the first half of the previous year, in spite of a net pension benefit.

Mr Alex Bernstein, chairman, said the trading climate was the "most difficult we have seen since the early eighties", and reported problems in all of its four main divisions. These ranged from weak advertising revenues on the TV side to integration difficulties among its more recently-acquired computer maintenance businesses.

However, although the City was prepared for some slippage and the pre-tax figure is figure was within the range of analysts' forecasts, the shares still shed 15p to 216p.

The size of the pensions benefit surprised analysts, as did the very cautious tone adopted by directors. Some had also hoped for a small increase in the interim dividend. Granada,



Alex Bernstein: problems in all four main divisions

however, is holding the payout at 4p a share, saying that it would "consider an increase at the time of the full-year figures".

On a divisional basis, only the TV and video rental side saw any operating profits increase — up very modestly from £43.5m to £44.2m, on sales of £269.4m (£286.3m). Even here, however, there was a sharp difference between the UK results, where Granada claims to have gained market share in spite of the depressed market, and the overseas business.

The latter made losses of "a few million pounds" in the face of highly competitive markets in both Germany and Canada.

In the TV division, profits were at £20m (£20.6m) on revenue of £153m, while the leisure businesses made £15.5m (£15.9m). Granada said that the squeeze on consumer spending had affected both bingo, where admissions were down although spend per head rose, and its motorway services operations.

## Bid closure date for B&C offshoot postponed

By David Barchard

**T**HE CLOSING date for bids for Hampton & Sons, the 118-branch estate agency chain owned by British & Commonwealth, has been postponed following the appearance of several new contenders.

Mr Stephen Adamson, B&C's administrator, said strong interest in the sale had been expressed by several potential purchasers and the deadline had been overtaken by events.

The sale is likely to be extended by between six and eight weeks.

Hampton was placed on the market earlier this year well before the collapse of B&C, amid expectations that it might raise up to £30m.

Hampton's main attraction is its branch network concentrated in south-east England and its strong brand name. Like most other agency chains, it incurred a loss last year, thought to have been about £12m.

Its price is believed to have dropped sharply since the original sale announcement, not only because of the collapse of B&C but also because of the continuing decline in the market and the resignation last March of Mr Graham Clark, as managing director, apparently after disagreement within the company. He has since been followed by other senior figures, including some of the original owners.

## Good first half at Union Discount

By David Barchard

**U**NION DISCOUNT, the City discount house and financial services group, had a good half year and profits were somewhat higher than in the comparable period of last year, Mr Robin Herbert, chairman, said yesterday.

By tradition Union Discount gives an indication of its trading performance at the half year, but does not publish any figures. The interim dividend, however, is maintained at 11.5p.

In 1989 Union Discount made £10.5m after tax. Mr Herbert said he expected profits for 1990 to be at least as good.

He said that the group's core discount house operations were doing particularly well and that its leasing operations were contributing to profits.

Turnover in the equity market during the first half was described as volatile, but both Winterflood Securities, the group's USM specialist operation and Aitken Campbell were in profit.

Following the disposal of the freehold packaging and microwave accessories business and the Thorpac trading name to Spong Holdings for £766,000, shareholders will be asked to approve a name change to Harcourt Group.

## Acquisitions help Thorpac rise to £2.6m

**T**HORPAC GROUP, the USM-quoted containers, plastic and bar and catering supplies business, raised taxable profits by 86 per cent from £1.4m to £2.6m for the year to March 31, 1990. Turnover rose by £2.7m to £32.24m.

Figures for 1988-89 have been restated on a merger accounting basis to reflect the four acquisitions made during the year.

Basic earnings per 2.5p share are up 23 per cent to 4.3p (3.5p), and a final dividend of 1.2p is recommended, making a total for the year of 1.8p (1.7p).

In the last two years Thorpac has changed from a single trading company to operating three divisions and in the past year acquired Avon The Printers, JTS Manufacturing, JCB Manufacturing and Pavelodge Packaging.

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### PUBLIC WORKS LOAN BOARD RATES

Term	Effective August 12				
	by KPMG	AT	mid-year	by KPMG	AT
1	13%	13%	13%	14%	14%
Over 1 up to 2	13%	13%	13%	14%	14%
Over					



## LONDON STOCK EXCHANGE

## Buyers catch the marketmakers short

A DIP in the sterling exchange rate, taking some of the bearish pressure off the international stocks, prompted a technical rally in UK equities yesterday which was rapidly extended when marketmakers were caught short of stock. The appearance of a few institutional buying orders was enough to bring strong price gains in such leading names as Glaxo and Reuters, and, backed by strong start to the new Wall Street session, London closed 33 FTSE points up in a somewhat astonishing display of resilience.

All the signs were that marketmakers had been caught unawares by the sudden rever-

economic adviser to the Mrs Margaret Thatcher, the British Prime Minister.

But the fall in sterling proved the more significant factor as far as equity investors were concerned. Hoare Govett's Mr Robin Aspinall told clients that ERM membership now appears to be a formal plank of UK Government policy: "Alan Walters is irrelevant."

Cheap buyers quickly entered the equity market and shares rose smartly as it became clear that marketmakers, despite the recent downturn in the stock market, had continued to try to keep trading books in balance. The

upward momentum was maintained throughout the day with the help of several fairly small buying programmes operated by leading marketmakers.

The pace of the market slackened in early afternoon as London waited for Wall Street to open for the new session but was resumed at the New York market came in with a gain of 25 Dow points in London trading.

The UK market closed at the top of the day, showing a gain of 33 points on the FTSE 100 of a final reading of 2,360.5. This took the Footsie index up to levels seen at the beginning of last week when the market was struggling with warnings

on trading prospects for many companies and particularly for the retail industry.

Seas trading volume yesterday increased to 449.1m shares from 429m in the previous session. There were few dramatically active features and the proportion of inter-market trades increased as marketmakers were forced to hunt for stock to meet the unexpected buying orders.

Traders admitted to some surprise at the extent of yesterday's recovery. Demand from institutions was light and shown only with caution. They were buyers of cheap stock but by no means willing to chase share prices ahead.

## Differing views on Dixons

Full year results from Dixons found divided reactions from analysts and set the shares soaring first higher, then lower. The 2.1 per cent increase in profits to £26.1m included financial and property gains. When analysts stripped these out, they produced a range of "real" figures up to £70m. That led some traders to express caution and UBS Phillips & Drew recommended selling.

Mr Nick Bubb at Morgan Stanley, on the other hand, reiterated his positive view and his £23m forecast for current year profit, after stripping out special gains. "The gross margin has been better than expected resulting from the integration of the Dixons and Currys retail chains, although trading was tough," said Mr Bubb.

Taking the middle ground was Mr Paul Deacon at Goldman Sachs who said that long-term funds could justify buying the stock but short-term gains were unlikely.

Dixons ended the day 4 better at 143p, having peaked at 145p and bottomed at 140p. Volume was a solid 3.8m shares.

## GEC wanted

A strong run developed in GEC shares with a number of institutions taking the view that the stock had been overvalued during recent weeks.

The good performance coincided with a visit organised by investment bank BZW to GEC, the Liverpool-based telecommunications group owned 50.4 per cent by GEC and Siemens following their joint acquisition of Plessey.

It was also pointed out that James Capel, one of the big London agency stockbrokers, is taking a number of institutions to Paris to visit the GEC/Alstom operations there.

Mr Andrew Harrington, of the BZW electronics team, emphasising GEC's defensive qualities, said funds that are underweight in the equity market and worried about the economic outlook in the UK should look to buy GEC "with its 7.2 per cent gross yield and 257.4m of net cash in the bank."

Turnover in GEC reached 9.3m, easily outstripping that of any other stock in the telecoms/electronics sector. The shares ended the session a net 7 higher at 179p.

British Aerospace (BAE) rallied from recent weakness caused by cuts in UK defence spending and the cancellation of Tornado fighter orders. Helping the recovery was good

Account Ending Dates	
First Day	Jul 8
2nd Day	Jul 22
3rd Day	Jul 10
4th Day	Aug 2
5th Day	Jul 20
6th Day	Aug 3
7th Day	Jul 30
8th Day	Aug 15

support from Robert Fleming, the securities house, which has given a number of presentations on BAE recently. Analyst Mr Piers Whitehead rated the stock a strong buy.

He said yesterday BAE shares were trading at an all-time low relative to Rolls-Royce, both of which contribute to the Tornado contract, because of fears of more defence cuts and also adverse publicity over the BAE purchase of Rover, the vehicle manufacturer.

The group has received a rough ride on the public relations side. Profits are unlikely to fall off a cliff," said Mr Whitehead, who believes the share price fall has been overdone. He expects BAE to achieve profits this year of £384m, a figure marginally higher than estimates by some competitors. BAE shares rose 10 to 150p yesterday.

BET prospered on speculation that a buyer had been found for Anglian Windows, which is up for sale. The sale would substantially reduce the group's gearing. BET shares finished 4 dearer at 262p.

The negative sentiment in the property sector was highlighted by the latest commentary from BZW. The team there believes that the next few months will be devoid of corporate results and unlikely to produce new transactions in the direct market; but there may well be companies with worsening financial problems.

Short term sales were recommended by Land Securities and MPEC, but trade was minimal in both stocks.

Hammerson "A" again recorded the heaviest volume among leading issues and eased further to 702p. County NatWest yesterday updated its 7.2 per cent gross yield and 257.4m of net cash in the bank."

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He said yesterday BAE shares were trading at an all-time low relative to Rolls-Royce, both of which contribute to the Tornado contract, because of fears of more defence cuts and also adverse publicity over the BAE purchase of Rover, the vehicle manufacturer.

The group has received a rough ride on the public relations side. Profits are unlikely to fall off a cliff," said Mr Whitehead, who believes the share price fall has been overdone. He expects BAE to achieve profits this year of £384m, a figure marginally higher than estimates by some competitors. BAE shares rose 10 to 150p yesterday.

BET prospered on speculation that a buyer had been found for Anglian Windows, which is up for sale. The sale would substantially reduce the group's gearing. BET shares finished 4 dearer at 262p.

The negative sentiment in the property sector was highlighted by the latest commentary from BZW. The team there believes that the next few months will be devoid of corporate results and unlikely to produce new transactions in the direct market; but there may well be companies with worsening financial problems.

Short term sales were recommended by Land Securities and MPEC, but trade was minimal in both stocks.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Profit-taking hits sterling

STERLING was weaker yesterday as traders took profits after the currency's failure to break through DM3.00 against the D-Mark. Earlier this week the pound's strong performance had led to speculation that a break through that level was very near, and even after yesterday's decline dealers did not rule out another attack on DM3.00 in the near term. It maintained underlying support from high London interest rates and speculation about full membership of the European Monetary System.

The temptation to take profits after the recent sharp rise in the pound appeared to run out of steam, but dealers doubted whether this led to the creation of short positions yesterday. Caution tended to increase, however, ahead of tomorrow's figures on June UK retail sales and fears that the annual inflation rate is in danger of rising into double figures. City analysts generally expected year-on-year inflation to be 9.5 per cent, compared with 9.7 per cent in May.

Sterling's decline gathered pace as the currency fell throughout technical support at DM2.9750. It closed at DM2.9675, against DM2.9900 on Tuesday. The pound also lost

1.70 cents to \$1.7985, while falling to FFr10,0350; to SF12,525 from SF12,6350; and to Y287.25 from Y270.25. On Bank of England figures sterling's index fell 0.6

EMS. In Paris the currency was fixed at its ceiling of FFr5,4785 per 100 pesetas for the second successive day. At the close of trading in London the Spanish unit remained outside its allowed band within the system and was above its ceiling against the French franc and D-Mark, rising to FFr5,4960 from FFr5,4920 and DM1,6355 from DM1,6355 per 100 pesetas respectively.

There was no intervention by the Bank of France or by the Bundesbank yesterday, but the Bank of Spain bought francs on the open market and at the Madrid fixing when the franc fell to its floor of Ptak 25.50.

There were no new factors to influence the dollar, but the US

currency had a slightly firmer tone against European currencies. It rose to DM1,6505 from DM1,6470; to FFr5,5400 from FFr5,5375; and to SF11,4030 from SF11,3960. According to the Bank of England the dollar's index advanced to 65.7 from 65.5.

The Spanish peseta was again very firm within the

London system and was above its

ceiling against the French franc and D-Mark, rising to FFr5,4960 from FFr5,4920 and DM1,6355 from DM1,6355 per 100 pesetas respectively.

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The Australian dollar weakened after Mr Paul Keating, the Australian Treasurer, said that he expects the currency to fall. It declined to 79.75 US cents on 80.70 cents at the London close.

## EURO-CURRENCY INTEREST RATES

July 11	Start term	7 Days	One Month	Three Months	Six Months	One Year
1 Spot	1,7980 - 1,7990	1,8210 - 1,8220				
1 month	1,8100 - 1,8105	1,8210 - 1,8225				
3 months	1,8200 - 1,8205	1,8220 - 1,8225				
6 months	1,8200 - 1,8205	1,8220 - 1,8225				
12 months	1,8200 - 1,8205	1,8220 - 1,8225				

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

July 11

Latest

Previous Close

1.80

1.81

1.82

1.83

1.84

1.85

1.86

1.87

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**3pm prices July 11**

Continued on Page 33



## AMERICA

## Firm oil sector and higher bond market boost Dow

## Wall Street

STRONG oil stocks, steady gains in the Treasury bond market and the computerised buying which reversed Tuesday's programme selling helped the equity market to make healthy gains by mid-session yesterday, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 20.55 higher at 2,911.38 on moderate volume of 10.2m shares. On Tuesday, selling related to stock index arbitrage had pushed the index down by 23.27 to 2,890.84.

Oils were in demand after oil ministers in the Persian Gulf said their top priority was boosting the price of crude rather than increasing production. In mid-morning trading in New York, August crude oil futures were quoted 23 cents a barrel higher at \$17.17, still some way below the \$18 a barrel level which is deemed acceptable by Opec members.

At mid-session, Mobil was quoted \$2 higher at \$61.1, Chevron added \$1 to \$70.4 and Exxon gained \$2 to \$47.4.

The broad market was pushed higher by programme trading, which has been

responsible for all double-digit movements both up and down in recent sessions. Modest gains in the bond market after the relatively successful auction on Tuesday of \$5bn in Resolution Trust bonds also helped the general tone.

Within the broad upswing, there were pockets of weakness, mostly due to disappointing earnings reports. Oracle Systems fell 32% to \$19.9 after announcing net income of 39 cents a share in its fiscal fourth quarter ended in May. This compared with 25 cents a share a year ago but was still above analysts' forecasts.

Systems Center plunged \$4 to \$18 after estimating that it would report second quarter losses of 22 cents to 25 cents a share due to charges associated with recent acquisitions. Its president also announced that he was resigning.

Motorola dipped \$7 to \$85.4 after reporting a 4.5 per cent increase in net income in the second quarter compared with a year ago, which was roughly in line with expectations.

Hilton Hotels fell \$2 to \$51 after reporting a drop in its net income in the second quarter to 79 cents a share from 92 cents a share a year earlier.

On a brighter note, Safeway

added 8% to \$16 after reporting that earnings in its second quarter had more than tripled from a year ago.

DeSoto jumped 24% to \$44.4 after its board approved the sale of two subsidiaries for a total of \$200m before tax. It is selling its industrial coatings business to Courtaulds of Britain and its emulsifier business to Witco.

American Cyanamid gained 5% to \$60 amid continuing speculation that Warner-Lambert may be interested in acquiring the company in a stock swap. Both companies declined to comment on the rumours. Warner-Lambert was quoted \$4 lower at \$64.

## Canada

TORONTO stocks rose slightly in featureless trade, pushed by an advancing US market. The composite index added 10.4 to 3,583.3 on volume of 12.5m shares. Declines led advances 215 to 157.

Among active industrials,

Laidlaw was flat at C\$27.7, Petro-Canada rose C\$1.2 to C\$29.4 while Thomson dropped C\$1.2 to C\$17.4. In the metals, Placer Dome rose C\$1 to C\$17.4, Inco C\$1 to C\$34 and Noranda C\$1 to C\$20.

## EUROPE

## Bourses pay attention to interest rate movements

A GENERALLY firmer day on bourses yesterday was punctuated, in some, by nervous attention to interest rates, writes Our Markets Staff.

FRANKFURT dipped below 1,900 again on the DAX index, but closed more than 20 points better than its low at 1,917.95, up 8.26, after a fall of 0.88 to 806.26 in the FAZ at mid-session. Volume stayed on the thin side at DM6.2bn, up from DM6.6m on Tuesday.

Domestic investment funds were in the market for chemicals, which posted rises of DM4.50 to DM27.50 for BASF, DM4 to DM28 for Bayer and DM4.50 to DM27.50 for Hoechst; the sector has lagged behind the market, and has been recommended as under-valued in spite of poor short-term earnings prospects.

Banks, too, were strong, Deutsche Bank putting on DM7.50 to DM284 and Bayerische Vereinsbank DM6 to DM16. Bayerverein has moved well on the UBS Phillips & Drew revelation of 10 and 7% per cent holdings in the insurers Allianz and Munich Re.

Retailers continued to reflect the 8.9 per cent increase in West German retail sales in May, in real terms. Karstadt rose DM7 to DM72.95 and Herten DM7.50 to DM27.50.

PARIS concentrated on links between water and construction companies, and recovered after a weak start to close slightly higher. The CAC 40 index rose 7.6 to 1,970.56, after a day's low of 1,949.51, in turnover estimated at FF2.26bn following Tuesday's FF1.90bn. There was said to have been little overseas interest.

Attention focused on Lyonnaise des Eaux, the water utility, and Dumez, the construction group, which were expected to be required today after their suspension at the start of this week. Analysts said that the terms of their merger were generous to Dumez shareholders.

Lyonnaise shares, which

closed at FF702 on Friday, could be re-rated to about FF610 to FF615 when it reopens, said one dealer – although the price could be higher, at about FF650, if the market is optimistic about the merger benefits.

The link between Lyonnaise and Dumez also lifted SGE, the construction group in which Générale des Eaux, the water utility, holds a stake. There was a suggestion that Générale des Eaux could be considering buying in the minority. SGE gained FF15.80 to FF27.67 with 8.20, after a fall of 0.88 to 806.26 in the FAZ at mid-session. Volume stayed on the thin side at DM6.2bn, up from DM6.6m on Tuesday.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 10 1990						MONDAY JULY 9 1990						DOLLAR INDEX					
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)		
Australia (80)	152.33	+0.5	124.50	143.33	130.44	125.23	-0.4	5.58	151.68	120.13	144.79	120.05	125.79	155.21	120.87	144.59		
Austria (15)	265.13	+0.4	216.51	227.46	222.07	222.07	+0.1	1.28	264.09	216.86	225.26	222.87	225.53	232.15	225.49	224.59		
Belgium (61)	152.07	+0.1	124.18	143.07	130.21	125.76	-0.2	4.67	151.97	124.78	145.09	130.32	127.04	160.02	132.11	133.99		
Canada (115)	137.73	-0.1	112.47	129.53	117.93	115.44	-0.2	3.51	137.88	113.22	131.64	115.72	115.61	140.37	142.32	141.33		
France (33)	251.53	+0.1	212.98	224.10	222.98	222.98	-0.5	1.30	251.91	215.07	250.08	224.50	223.35	223.92	226.89	217.32		
Germany (124)	157.44	+0.1	124.24	129.24	123.24	122.24	-1.1	3.01	155.88	130.13	150.50	136.07	137.77	158.85	144.24	144.24		
West Germany (92)	157.44	-1.0	124.24	129.24	123.24	117.68	-1.1	1.90	152.82	119.39	122.59	119.04	119.04	138.82	122.08	122.08		
Hong Kong (45)	141.98	+0.3	115.93	133.57	121.58	121.58	+0.7	4.43	140.90	115.70	134.33	120.84	120.80	141.98	122.24	120.85		
Ireland (17)	188.85	-0.4	155.04	178.61	162.58	164.07	-0.5	2.67	180.57	155.46	181.93	163.43	164.94	198.57	172.72	142.15		
Italy (46)	149.88	+0.3	120.88	97.77	108.88	93.85	-1.4	2.51	157.27	108.84	100.20	90.27	95.01	170.26	91.85	89.95		
Japan (454)	226.27	+0.3	192.02	222.35	212.02	212.02	+0.2	2.21	229.43	122.40	225.86	212.47	212.88	225.40	220.48	218.70		
Malaysia (35)	226.27	+0.4	192.98	222.32	202.32	202.32	+0.2	2.21	229.43	122.40	225.86	212.47	212.88	225.40	220.48	218.70		
Mexico (13)	502.14	-0.2	410.06	472.45	429.97	475.11	-0.1	0.33	503.14	413.15	480.40	413.48	417.05	545.85	322.85	277.44		
Netherlands (43)	140.91	-0.5	115.07	132.52	120.86	119.30	-0.6	4.72	141.55	118.24	125.16	121.40	120.01	145.86	120.01	120.01		
New Zealand (17)	67.98	+1.5	55.50	63.85	58.20	56.70	+1.5	7.22	66.70	54.77	59.21	59.88	59.88	73.89	59.57	66.99		
Norway (23)	242.17	+1.4	197.78	227.87	207.37	207.00	+1.2	1.53	238.36	195.74	227.59	204.41	204.47	245.90	202.34	192.75		
Singapore (25)	130.99	+0.4	114.00	127.87	124.37	124.37	+0.1	2.03	202.22	165.87	194.04	174.27	170.59	207.95	178.70	164.26		
South Africa (60)	177.54	-1.7	143.05	164.82	159.29	157.07	-1.8	3.88	178.25	146.37	170.19	152.85	158.47	171.27	145.15	145.15		
Spain (2)	177.54	-0.7	144.98	167.05	156.65	156.65	+0.5	3.88	178.25	146.37	170.19	152.85	158.47	171.27	145.15	145.15		
Sweden (34)	231.87	+0.8	189.18	217.98	204.14	204.14	-0.2	1.29	221.78	190.30	221.28	195.75	204.15	224.15	188.82	188.82		
Switzerland (67)	108.67	-																